

# Port of Tillamook Bay Approved FY 16-17 Budget





May 17, 2016

Honorable Members of the Board of Commissioners & Members of the Budget Committee Port of Tillamook Bay

### RE: Fiscal Year 2016-2017 Budget Message

Dear Members of the Board and Budget Committee Members:

As the Port of Tillamook Bay prepares for its 2016-2017 fiscal year, I would like to outline to each of you the issues that we are carrying into this next fiscal year and the financial ramifications that these issues will have on this and future fiscal years of the Port of Tillamook Bay.

The Port of Tillamook Bay has continued to embark on numerous, unprecedented changes. Since December of 2007, we have continued to work with Oregon Emergency Management (OEM) and Federal Emergency Management Agency (FEMA) in moving forward with the FEMA Alternate Projects in lieu of repairing the railroad facility. Construction is winding down; only the Hoophouses and the Southern Flow Corridor projects, which have both started, have yet to be completed. The Project close-out process has begun.

The railroad division continues to have very limited revenue, relying mostly on crossings and encroachments, and a small amount of switching revenue in Banks. In FY 15-16, we repaired track on the east side out of Banks and started rail car storage, which will be additional revenue once the investment is paid off. The Port continues to bear the debt load for the railroad, as it has since the storm of December 2007. Additionally, we are trying to lease Banks Yard area to take that off of our maintenance purview, both on the ground crew and office staff support, further reducing costs.

The POTB is also actively working with Oregon Department of Forestry and Oregon Parks and Recreation Department on a vision for the Salmonberry Trail along the rail corridor. To date, the only out of pocket cost has been a few hours of legal fees. An agency has been formed, the Salmonberry Intergovernmental Agency (STIA) which includes the Port, Tillamook County, and Oregon Departments of Forestry and Parks.

As we review the Proposed Budgets for the:

- Revenue Bond Fund
- Port General Fund Administration
- Port General Fund Airport
- Port General Fund Industrial Park
- Port General Fund Utilities
- Port General Fund Railroad
- Port General Fund NAST Museum
- Port General Fund Digester

### You will notice the following:

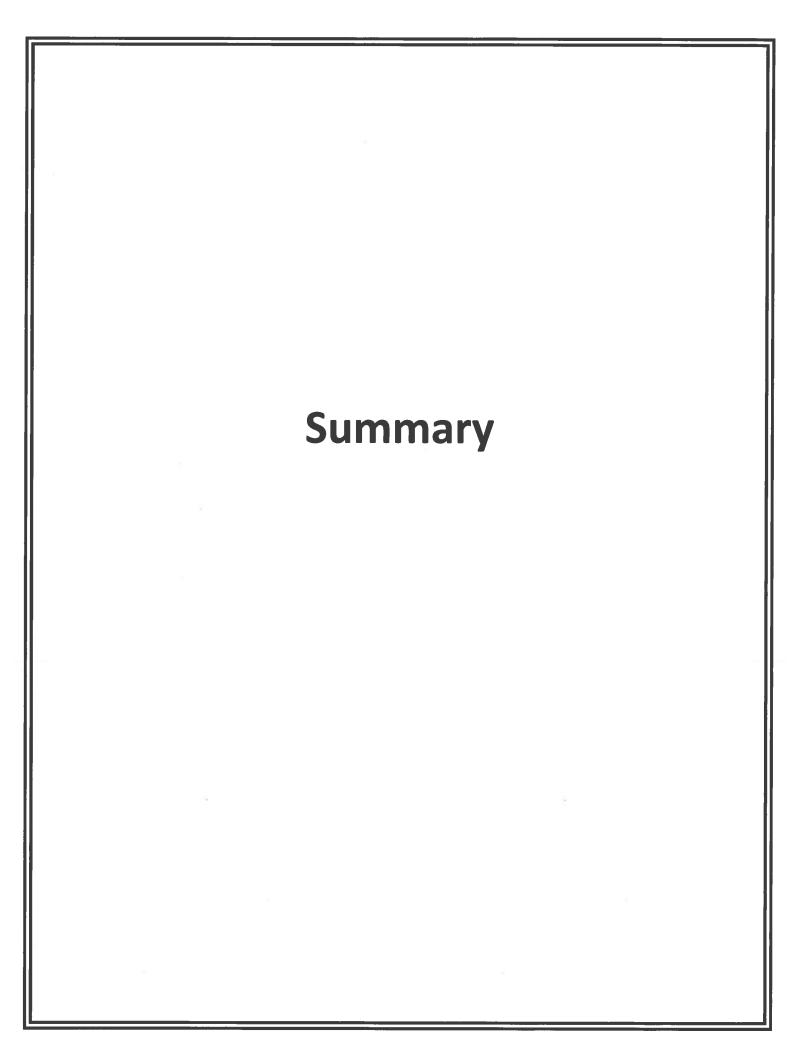
- 1. Staff continues to work with state agencies, such as DEQ, to bring the Port current with issues, such as the landfills, which required additions to the budget and additional financial assurance. We are now in compliance with our SW 1132 permit, and only need to update the financial assurance, which we believe we can file for an exemption for at this time.
- 2. Building Fund. This is not a true "Fund" again this year, with sequestered capital as such, but will instead show up as a column on the LGIP holding account as <u>Building Fund</u>, with a goal of \$5,000 by the end of the fiscal year. The budget is small this year, but can be modified in future years and a true Fund created. We would also like to have "funds" for road repair and water/sewer improvements into the future.
- 3. The Digester continues to operate at a loss. The board decided to end operation of the digester in February 2016 by giving the participating dairies a 60 day notice of closure. This prompted involvement from Tillamook County Creamery Association (TCCA) with an offer to cover most expenses if we would push the end date to June 30, 2016. You will note that again we are budgeting for a loss, while staff continues to search for revenue and reduce operational costs. As of today, the digester will either be shut down, or another operator will step in and lease the facility.
- 4. Discussions with our Line of Credit (LOC) holder is that the outstanding balance on the LOC (\$5M) in October 2016 will turn into a term loan for the match.
- 5. Staff has been actively working with David Ulbricht of SDAO Financial Services to refinance eight existing debts. This most likely is scheduled to take place mid-June 2016 and will affect the FY 2016-2017 budget. Two major debts will still need to be handled the \$5M LOC that will term in October, and another \$1M from OBDD that will start in 2017.
- 6. Fringe benefit level, at this time, remains unchanged and a 3% cost of living increase is being recommended for all Port employees. Any overtime for eligible employees will continue to be on a manager-approved basis.

The preparation of the FY 2016-2017 Budget has been accomplished by Pami Boomer, Office Administrator. She has continues to keep up to date with trainings from the Department of Revenue and Budget Law trainings. All supervisors have worked together to create an accurate and realistic budget proposal for this fiscal year, working with the best information we have at the time as well as not adding too many assumptions with the FEMA funding.

Please remember that we strive to create a realistic budget. That said, there are unforeseen expenses and revenues that cannot be captured during budget time. There are also items that are beyond our control. We come up with the best estimate we can with the best information we have at the time.

I look forward to our presentation of this proposed FY 2016-2017 Budget to each of you and again thank you for your participation and contribution to this annual process as each of us seek to improve the Port of Tillamook Bay. We have the chance to change the economy not only for the Port of Tillamook Bay, but Tillamook County as well.

Michele Bradley General Manager



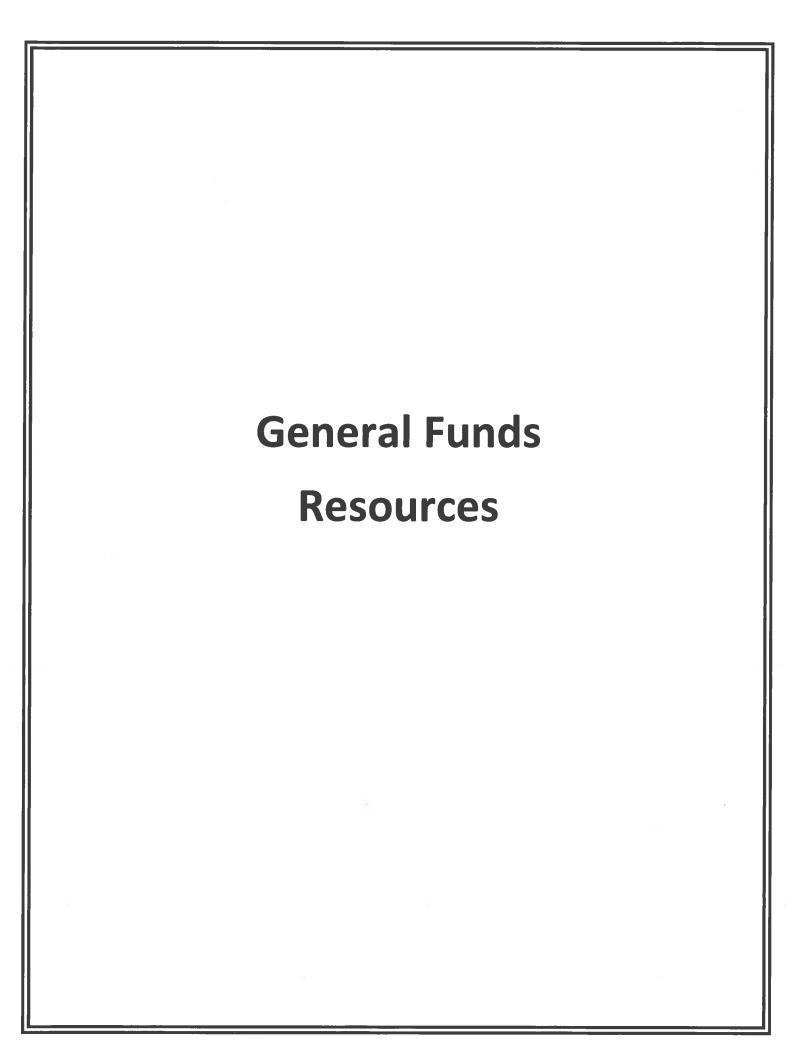
	Proposed	Approved		P	roposed	A	pproved
Revenue			Expense		•		
Net working Capital (accrual basis)	\$ 324,200		LOC 142	\$	5,000,000	\$	5,000,000
LOC 142	\$ 5,000,000						
LOC 160	\$	\$ 50					
Total Revenues	\$ 5.324.200	\$ 5,324,200	Total Expenses	\$	5,000,000	Ġ	5,000,000
	+ -,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	rotal Expenses	~	3,000,000	7	3,000,000
Admin	Proposed	Approved		P	roposed	A	pproved
Revenue			Expense				
Taxes	\$ 48,801		Personal Services	\$	129,439	\$	129,439
Interest	\$ 4,000	\$ 4,000	Capital Outlay	\$	-	\$	-
Other Revenue	\$ 10,800	\$ 10,800	Long Term Debt	\$	1,201	\$	1,201
			Transfers to RB	\$	67,000	\$	67,000
			Audit, Accounting Services	\$	65,000	\$	65,000
			Promotional Development	\$	10,000	\$	10,000
			Interest Expense	\$	216,000	\$	216,000
Total Admin Revenues	\$ 63,601	\$ 63,601	Other Expense	\$	120,200	\$	120,200
Total Authin Neverides	\$ 65,601	\$ 05,001	Total Admin Expenses	\$	608,840	\$	608,840
Airport	Proposed	Approved		P	roposed	A	proved
Revenue			Expense				
Rent (Building, Land, Hangar)	\$ 303,300		Personal Services	\$	332,561	\$	332,561
Aviation Fuel Sales	\$ 120,000		Capital Outlay	\$	507,000	\$	507,000
RV Park	\$ 5,500	\$ 5,500	Long Term Debt	\$	34,631		34,631
Other Revenue	\$ 4,700	\$ 4,700	Advertising	\$	2,000		2,000
Grant Revenue	\$ 494,000	\$ 494,000	Aviation Fuel for Retail	\$	100,000		100,000
			Other Expense	\$	158,949	\$	158,949
Total Airport Revenues	\$ 927,500	\$ 927,500	Total Airport Expenses	\$	1,135,141	¢	1,135,141
	7	7	rotal All port Expenses	~	1,133,141	Ą	1,133,141
Industrial Park	Proposed	Approved		Pi	oposed	Ar	proved
Revenue			Expense				
Rent (Building, Land, RV Storage)	\$ 901,225	\$ 901,225	Personal Services	\$	465,592	\$	465,592
Other Revenue	\$ 99,000	\$ 99,000	Capital Outlay	\$	3,229,672	•	3,229,672
Grant Revenue	\$ 3,229,672	\$ 3,229,672	Long Term Debt	\$	158,396		158,396
			Maintenance & Supplies	\$	60,000		60,000
			Promotional Development	\$	1,500	\$	1,500
			Fuel / Oil	\$	30,000	\$	30,000
			Electricity	\$	75,000	\$	75,000
Total Industrial Park Revenues	A 4 355 555	\$ 4,229,897	Other Expense Total Industrial Park Expenses	\$ \$	135,000 4,155,160		4,155,160

<u>Utilities</u>	Pr	oposed	A	pproved		Pr	oposed	Approved	
Revenue					Expense				
Water Income	\$	165,000	\$	165,000	Personal Services	\$	200,963	\$	200,963
Sewer Income	\$	115,000	\$	115,000	Capital Outlay	\$		\$	-
Septage Receiving	\$	50,000	\$	50,000	Long Term Debt	\$	47,806	\$	47,806
Other Revenue	\$	36,430	\$	36,430	Maintenance & Supplies	\$	25,550	\$	25,550
Grant Revenue	\$	-	\$	70	Testing	\$	16,500	\$	16,500
					Water	\$	110,000	\$	110,000
					Other Expense	\$	45,800	\$	45,800
Total Utilities Revenues	\$	366,430	\$	366,430	Total Utilities Expenses	\$	446,619	\$	446,619

Rail Road	Pi	oposed	A	pproved			Proposed		proved
Revenue					Expense			-	
Rent (Crossings, Easements)	\$	100,000	\$	100,000	Personal Services	\$	51,503	\$	51,503
Switching	\$	160,000	\$	160,000	Capital Outlay	\$	(5)	\$	17.
Car Storage	\$	60,000	\$	60,000	Long Term Debt	\$	150,671	\$	150,671
Shortline Tax Credits	\$	155,000	\$	155,000	Maintenance & Supplies	\$	10,000	\$	10,000
Other Revenue	\$	20,050	\$	20,050	Tariff	\$	95,000	\$	95,000
					Contractual Services	\$	40,000	\$	40,000
					Other Expense	\$	52,160	\$	52,160
Total Railroad Revenues	\$	495,050	\$	495,050	Total Railroad Expenses	\$	399,334	\$	399,334

Museum	P	roposed	A	pproved		Proposed		Approved	
Revenue					Expense				
Museum Revenue (Attendance)	\$	520,000	\$	520,000	Personal Services	\$	345,414	\$	345,414
Gift Shop	\$	300,000	\$	300,000	Capital Outlay	\$	10,000	\$	10,000
Café / Catering	\$	160,000	\$	160,000	Long Term Debt	\$		\$	-
Building Rent / RV Storage	\$	144,000	\$	144,000	Cost of Goods Inventory	\$	150,000	\$	150,000
Donations	\$	4,000	\$	4,000	Cost of Goods Café / Catering	\$	108,000	\$	108,000
Other Revenue	\$	13,750	\$	13,750	Museum Exhibits	\$	15,000	\$	15,000
					Advertising & Promotion	\$	20,000	\$	20,000
					Other Expense	\$	126,245	\$	126,245
Total Museum Revenues	\$	1,141,750	\$	1,141,750	Total Museum Expenses	\$	774,659	\$	774,659

Digester:	PI	oposed	A	pproved		P	roposed	A	pproved
Revenue					Expense				
Biomass Tax Credit	\$	200,000	\$	200,000	Personal Services	\$	84,194	\$	84,194
Electric Power Sales	\$	12,000	\$	12,000	Capital Outlay	\$	-	\$	-
Fiber	\$	45,000	\$	45,000	Long Term Debt	\$	18,382	\$	18,382
Carbon Credit	\$	50,000	\$	50,000	Wheeling Charges	\$	45,000	\$	45,000
Other Revenue	\$	42,500	\$	42,500	Contracted Transporting Charge	\$	_	\$	+
Grant Revenue	\$	-	\$	-	Contracted Services	\$	105,000	\$	105,000
					Other Expense	\$	125,600	\$	125,600
Total Digester Revenues	\$	349,500	\$	349,500	Total Digester Expenses	\$	378,176	\$	378,176
Total Revenues - General Fund	\$ 1	.2.897.928	\$ 1	12,897,928		Ś	12.897.928	Ś	12.897.928



	Actual	Adopted	Adopted	Proposed	Approved
RESOURCES	2013-14	2014-15	2015-16	2016-17	2016-17
Net working Capital (accrual basis)		203,206	750,000	324,200	324,200
LOC 142		-	5,000,000	5,000,000	5,000,000
LOC 160		-	1,000,000	-	-
ADMINISTRATION - 10					0,- E-120 E
OPERATING REVENUE					
Service Charges	10,124	16,999	5,000	5,000	5,000
LGIP Interest Income	678	915	500	1,000	1,000
Lottery Bond Interest	5,066	5,201	3,000	3,000	3,000
Public Records Request	12	599	200	200	200
Miscellaneous Income	1,763	4,244	1,000	1,000	1,000
Timber Sales	-	-	5,000	-	-
OPERATING REVENUE TOTALS	17,644	27,958	14,700	10,200	10,200
GRANT REVENUE					
SMC Funds - FEMA/OEM	-	2	-	-	-
GRANT REVENUE TOTALS	-	<b>#</b>	-	-	-
OTHER REVENUE					
Current Taxes	44,687	45,934	42,000	45,000	45,000
Prior Year Taxes	2,851	2,277	1,500	1,500	1,500
Property Tax Interest	3	2	5	5	5
Timber/Land County Taxes	6,227	3,031	-	2,296	2,296
Insurance Proceeds	-	-	20,000	-	-
TLW Revenue Share	-	-	7,500	4,600	4,600
OTHER REVENUE TOTALS	53,769	51,244	71,005	53,401	53,401
TOTAL ADMIN REVENUE	71,412	79,202	85,705	63,601	63,601

INDUSTRIAL PARK - 30					
OPERATING REVENUE					
Landfill Tipping Fee	45,036	24,192	30,000		
Building & Land Rent	694,878	697,470	850,000	900 000	900 000
Land Rent	-	057,470	•	800,000	800,000 15,725
RV Storage	-	-	-	15,725	,
	-	-	-	50,000	50,000
Headquarters Receivable Payment	-	-	-	24,000	24,000
Event Rental Income	-	-	- 1 500	10,000	10,000
Food Cart Rent	-	-	1,500	1,500	1,500
Property Tax from Renters	-	-	-	14,000	14,000
Airport Business Park	-	84,000	84,000	84,000	84,000
Reimburse Prior Expenses	-	180	5,000	-	-
Sale of Assets	70.024	-	240,000	-	-
Museum Income	70,831	47,844	-	-	-
Miscellaneous Income	4,893	1,273	-	1,000	1,000
Timber Sales	-	-	5,000		
OPERATING REVENUE TOTALS	815,638	854,959	1,215,500	1,000,225	1,000,225
GRANT REVENUE					
IFA Port Planning and Marketing Grant			15.000		
Industrial Warehouse Business Park - FEMA Fu	2.072	•	15,000	1.5	-
FEMA Alternate Projects A & E - FEMA - PW 9:	2,972	57,581			-
-	59,990	•		-	(5)
FEMA Alternate Projects A & E - OR Bonds - IF.	2,406	15,146	135,000	S#1	573
FEMA Road Improvements FEMA DW 045	250	334	135,000	1070	123
FEMA - Road Improvements - FEMA - PW 945	1,077,818	157,460	3		173
FEMA - Road Improvements - OR Bonds -IFA- I Truck Scales Installation - FEMA	390,786	32,255	<u> </u>	-	-
	675	17,260	120.072	-	225.000
FEMA - Administration Bldg FEMA	8,131	92,030	139,973	225,000	225,000
FEMA - Administration Bldg OR Bonds	-	-	46,657	75.000	-
FEMA - Administration Bldg Other			-	75,000	75,000
FEMA - Bldg. 11 Improve - FEMA	8,761	579,513	204,900	-	-
FEMA - Bldg. 11 Improve - OR Bonds -IFA-	384	177,307	68,300	-	-
FEMA - Bldg. 12 Improve - FEMA	108		-	-	-
FEMA - Bldg. 18 Improve - FEMA	471		-	-	-
FEMA - Bldg. 19 Improve - FEMA	10,791	3,791	-	-	-
FEMA - Bldg. 59 Improve - FEMA	7,798	580,231	241,916	-	-
FEMA - Bldg. 59 Improve - OR Bonds	681	178,158	80,639	-	-
POTB Shop Construction - FEMA Funds	179,177	1,341,244	255,995	-	-
POTB Shop Construction - OR Bonds -IFA	-		85,332	-	-
FEMA - Greenhouses- PW 955- FEMA Funds	2,532	3,443	57,000	30,000	30,000
FEMA Alt. Projects Development - FEMA - PW	6,692	465	-	-	-
FEMA -Greenhouses- PW 955- Matching Fund	-	5,428	19,000	10,000	10,000
OBDD Brownsfield	52,842	-	-	-	-
Southern Flow Corridor - Other Match	-	-	-	1,987,601	1,987,601
Southern Flow Corridor - FEMA	-	125,844	686,900	676,553	676,553
Southern Flow Corridor - Matching Funds	-	343,586	228,967	225,518	225,518
SDAO Safety Grant	-	2,994	-		0
GRANT REVENUE TOTALS	1,813,266	3,714,070	2,265,580	3,229,672	3,229,672
TOTAL ID DEVENUE	2 620 624	4.500.000	2 404 000	4 225 227	4 000 00=
TOTAL IP REVENUE	2,628,904	4,569,029	3,481,080	4,229,897	4,229,897

AIRPORT - 20		- VA - VA			
OPERATING REVENUE			ALCOHOLD IN		
Building & Land Rent	150.041	244.013	225 000	125 000	135.000
	150,041	244,013	225,000	125,000	125,000
Hangar Rent Land Rent	-	-	_	79,200	79,200
Aviation Fuel Sales				99,100	99,100
Retail Sales	97,607	98,447	120,000	120,000	120,000
	396	425	1,000	200	200
Reimburse Prior Expense	-	1,399	2.500	-	- 2.500
Hunting Permits Rental Car Income	2,855	2,930	2,500	2,500	2,500
RV Park	-			2,000	2,000
	3,440	6,884	5,500	5,500	5,500
OPERATING REVENUE TOTALS	254,339	354,098	354,000	433,500	433,500
GRANT REVENUE					
FAA AIP Project - Fencing	157,336	-	-	-	
FAA AIP Project - Fencing & Drainage-Matchin	64,882	-	-	-	_
FAA - AIP Project - Runway Overlay	107,332	3,857	-	-	-
Connect Oregon Grant - FAA Match	7,880	-	y <b>-</b>	100	5
Business Park Development-Near Space-FEMA	41,629	1,552	1.71	_	
FEMA - Airport FBO - FEMA	958,073	-	-	-20	-
FEMA - Airport FBO - OR Bonds	74,419	-		_	5
FAA AIP - Apron Rehab 1		-	-	117,000	117,000
OBDD Grant SPWF		-	500,000	355,000	355,000
OBDD Grant SRF		-	500,000	22,000	22,000
GRANT REVENUE TOTALS	1,411,551	5,410	1,000,000	494,000	494,000
TOTAL AIRPORT REVENUE	1,665,890	359,508	1,354,000	927,500	927,500
UTILITIES - 40					
OPERATING REVENUE					
Water Income	96,488	116,119	165,000	165,000	165,000
Sewer Income	91,899	94,443	100,000	115,000	115,000
Storm Water Maint. Revenue	-	=	-	6,000	6,000
Water (Port Usage)		*	-	18,015	18,015
Sewer (Port Usage)	_	+:	-	12,415	12,415
Miscellaneous Income	1,581	-	-	-	
Septage Receiving Station	16,646	34,429	40,000	50,000	50,000
OPERATING REVENUE TOTALS	206,614	244,991	305,000	366,430	366,430
GRANT REVENUE					
FEMA Water Loop PW 944	202,149	1,633	-	-	*
FEMA Septage Receiving	36,508	-	-	•	-
GRANT REVENUE TOTALS	238,658	1,633	-	-	
TOTAL UTILITIES REVENUE	445,272	246,624	305,000	366,430	366,430
TOTAL OTTERING NETTING	-173,212	270,024	303,000	300,430	300,430

RAILROAD - 50			1/6102.15	1885 T 1885	
OPERATING REVENUE					
Switching Charge - Originating	184,686	170,996	160,000	160,000	160,000
Reclaim	12,222	-	6,000	-	(=)
Reimbursement of RR Expense	1,260	-	-	77 -	-
Use of Property, Buildings, Equipment	109,336	137,193	90,000	100,000	100,000
Insurance Reimbursement		337,762	-	· -	-
Insurance Proceeds	-	28,426	315,000	-	(27)
Car Storage	-	-	20,000	60,000	60,000
Public Records Request	-	50	-	50	50
OPERATING REVENUE TOTALS	307,504	674,426	591,000	320,050	320,050
OTHER REVENUE					
Sale of Property	-	900,000	-	-	_
Sale of Timber	-	-	-	20,000	20,000
Short Line Tax Credits	155,625	155,625	155,000	155,000	155,000
OTHER REVENUE TOTALS	155,625	1,055,625	155,000	175,000	175,000
TOTAL RAILROAD REVENUE	463,129	1,730,051	746,000	495,050	495,050
	103,223	1,730,031	740,000	455,050	455,050
DIGESTER - 70					
OPERATING REVENUE				27.500	27.500
Rent	1 201	-	1 000	37,500	37,500
Miscellaneous Biomass Tax Credit	1,381	477 700	1,000 475,000	5,000	5,000
Electric Power Sales	249,708	477,780	•	200,000	200,000
Manure Fiber	225,760 71,516	278,905 142,294	380,560 100,000	12,000	12,000
Carbon Credit Sales	71,510	142,254	2,500	45,000 50,000	45,000
OPERATING REVENUE TOTALS	548,366	898,979	959,060	349,500	50,000 349,500
OF ENATING REVENUE TOTALS	348,300	838,373	333,000	349,300	343,300
GRANT REVENUE					
Digester Upgrade - FEMA Funded	405,150	236,152	-	-	2
GRANT REVENUE TOTALS	405,150	236,152	•	-	-
TOTAL DIGESTER REVENUE	953,515	1,135,131	959,060	349,500	349,500
ALACT BALLCELIAA CO					
NAST MUSEUM - 60 OPERATING REVENUE	A STATE OF THE STATE OF				
Museum Revenue	_	153,568	441,696	520,000	520,000
Gift Shop	_	44,696	292,333	300,000	520,000 300,000
Café		33,328	148,576	150,000	150,000
Catering	_	33,320	6,000	10,000	10,000
Event Rental	_	-	1,000	5,000	5,000
Subleases (Building and Land Rent)	-	70,202	144,000	144,000	144,000
Children's Play Area Admissions	-		1,500	3,000	3,000
Miscellaneous Income	- 0.00	77	-	-	-
Donations	_	-	-	4,000	4,000
ATM	_	-	-	250	250
Penny Machine	-		-	500	500
Special Events / Sponsor Revenue	-	-	_	5,000	5,000
OPERATING REVENUE TOTALS	-	301,872	1,035,105	1,141,750	1,141,750
TOTAL NAST MUSEUM REVENUE		201 072	1 025 105	1 1/1 750	1 1/1 750
TOTAL MAST MOSCOM REVENUE	<del>-</del>	301,872	1,035,105	1,141,750	1,141,750
GENERAL FUND RESOURCE TOTAL	6,228,123	8,624,623	14,715,950	12,897,928	12,897,928
SEIVERIAL FORD RESOURCE TOTAL	0,220,123	0,024,023	17,/13,330	12,037,320	14,071,348

General Funds
Requirements
Summary

	Actual	Adopted	Adopted	Proposed	Approved
REQUIRMENT TOTALS	2013-14	2014-15	2015-16	2016-17	2016-17
100440.01.1.1					
LOC 142 Principal			5,000,000	5,000,000	5,000,000
LOC 160 Principal			1,000,000	-	-
ADMINISTRATION					TIAVITE
PERSONAL SERVICES	134,327	153,554	109,286	129,439	129,439
MATERIAL AND SERVICES	397,490	442,795	438,200	411,200	411,200
CAPITAL OUTLAY	1,722	2,250	-	*	-
LONG TERM DEBT	-	-	1,201	1,201	1,201
TOTAL ADMINISTRATION REQUIRMENTS	533,540	598,599	548,687	541,840	541,840
			-		-
AIRPORT					
PERSONAL SERVICES	184,202	177,732	214,409	332,561	332,561
MATERIAL AND SERVICES	142,786	219,404	238,968	260,949	260,949
CAPITAL OUTLAY	1,680,102	48,746	1,115,000	507,000	507,000
LONG TERM DEBT	33,685	37,145	33,125	34,631	34,631
TOTAL AIRPORT REQUIRMENTS	2,040,774	483,028	1,601,502	1,135,141	1,135,141
			-		<u>-</u>
INDUSTRIAL PARK					
PERSONAL SERVICES	379,367	391,899	375,568	465,592	465,592
MATERIAL AND SERVICES	258,524	233,338	242,000	301,500	301,500
CAPITAL OUTLAY	1,823,451	4,336,280	2,130,580	3,229,672	3,229,672
LONG TERM DEBT	157,743	168,020	158,173	158,396	158,396
TOTAL IP REQUIRMENTS	2,619,084	5,129,537	2,906,321	4,155,160	4,155,160
					***
UTILITIES					
PERSONAL SERVICES	168,856	190,335	190,145	200,963	200,963
MATERIAL AND SERVICES	160,034	154,550	176,890	197,850	197,850
CAPITAL OUTLAY	237,818	=	-	2:	
LONG TERM DEBT	47,807	53,220	47,807	47,806	47,806
TOTAL UTILITIES REQUIRMENTS	614,514	398,105	414,842	446,619	446,619

RAILROAD					
PERSONAL SERVICES	49,518	46,006	53,261	51,503	51,503
MATERIAL AND SERVICES	129,290	222,684	400,750	197,160	197,160
CAPITAL OUTLAY	-	+	-	-	<b>(4</b> )
LONG TERM DEBT	147,551	153,496	145,713	150,671	150,671
TOTAL RAILROAD REQUIRMENTS	326,359	422,186	599,724	399,334	399,334
NAST MUSEUM					
PERSONAL SERVICES	-	111,789	585,419	345,414	345,414
MATERIAL AND SERVICES	-	153,600	430,242	419,245	419,245
CAPITAL OUTLAY	-	3.7	-	10,000	10,000
LONG TERM DEBT	-	199	ñ <b>-</b>	-	
TOTAL NAST MUSEUM REQUIRMENTS	_	265,389	1,015,661	774,659	774,659
DIGESTER					
PERSONAL SERVICES	219,658	230,051	237,388	84,194	84,194
MATERIAL AND SERVICES	484,484	1,312,227	1,288,975	275,600	275,600
CAPITAL OUTLAY	1,208,434	44,715	12,891	-	(7)
LONG TERM DEBT	17,574	16,643	17,099	18,382	18,382
TOTAL DIGESTER REQUIRMENTS	1,930,151	1,603,636	1,556,353	378,176	378,176
TRANSFER TO OTHER FUND					
Transfer to Revenue Bond Fund		64,932	66,000	67,000	67,000
TOTAL TRANSFERS	71,330	64,932	66,000	67,000	67,000
TOTAL DECLUDATATE	9.064.422	9.065.410	14 700 000	12 007 020	12.007.020
TOTAL REQUIRMENTS	8,064,423	8,965,410	14,709,090	12,897,928	12,897,928



	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
ADMINISTRATION					
PERSONAL SERVICES					
PAYROLL					
Port Director	25,216		27,632		5
Business Manager	3,859	=	-	*	-
Office Administrator	9,773	2	13,845	2	2
Operations Manager	9,994			<b>7</b>	
Administrative Assistant	7,534	-	18,246	÷	~
Supervisor (utilities/IP)	15,645	2	<u></u>	-	-
Commissioner Expense	6,950	-	10,050	8,000	8,000
Salaries - Administration	998	75,078	-	67,419	67,419
Holiday Bonuses	-	-	-	3,000	3,000
Overtime	565	441	4,000	1,000	1,000
Accrued Vacation	2,176	350	1,300	1,000	1,000
PAYROLL TOTALS	82,711	75,869	75,073	80,419	80,419
PAYROLL EXPENSES & BENEFITS					
Social Security	6,086	5,713	3,000	5,770	5,770
Unemployment insurance	477	18,879	2,269	5,581	5,581
Medical and Dental Insurance	17,164	21,112	15,000	18,700	18,700
Workers Compensation	16,591	21,427	2,986	4,902	4,902
Retirement	10,787	9,469	8,958	12,067	12,067
Background Checks	-	70	1,000	1,000	1,000
Employee Drug Testing	511	1,085	1,000	1,000	1,000
PAYROLL EXPENSE AND BENEFITS TOTALS	51,616	77,685	34,213	49,020	49,020
M		- Control of			77.00
TOTAL PERSONAL SERVICES	134,327	153,554	109,286	129,439	129,439

MATERIALS AND SERVICES					
Office Supplies	27,592	23,274	30,000	25,000	25,000
Commissioner's Expenses	151	1,692	500	500	500
Banking Charges	932	1,294	1,500	1,500	1,500
Adv., Elections, Public Notices	1,887	2,032	4,000	2,500	2,500
Finance Charges	1,332	1,933	1,000	4,000	4,000
Computer Supplies	519	-	5,000	5,000	5,000
Consultants/Lobbying	1,359	2,550	-	-	-
Legal Services	4,541	-	6,000	500	500
Audit, Accounting Services	80,539	72,932	65,000	65,000	65,000
Promotional Development	8,087	6,336	15,000	10,000	10,000
Maintenance & Supplies	1,078	2,403	1,000	1,000	1,000
Bad Debt	36,610	_	-	1,000	1,000
Training/Classes	3,517	917	1,500	5,000	. 5,000
Employment Services	-	-	200	200	200
Telephone	13,752	15,596	15,000	18,000	18,000
Trip Expense	3,460	3,337	1,000	4,000	4,000
License, Fees, Dues, Subscriptions	11,205	21,570	20,000	20,000	20,000
Miscellaneous	2,176	2,610	1,500	2,000	2,000
Insurance	15,438	17,213	15,000	15,000	15,000
Contractual Services	9,211	28,281	50,000	10,000	10,000
Meeting Expenses	3,261	2,968	5,000	5,000	5,000
Interest Expense	170,844	235,860	200,000	216,000	216,000
MATERIAL AND SERVICE TOTALS	397,490	442,795	438,200	411,200	411,200
CAPITAL OUTLAY					
Office Equipment	1,722	-		-	-
Economic Development Study - OPPA	-	2,250		-	-
CAPTAL OUTLAY TOTALS	1,722	2,250		-	-
380					
LONG TERM DEBT					
Amortization Expense		-	1,201	1,201	1,201
Loan Fees		1,000			
DEBT TOTALS	-		1,201	1,201	1,201
TOTAL ADMIN REQUIREMENTS	533,540	598,599	548,687	541,840	541,840



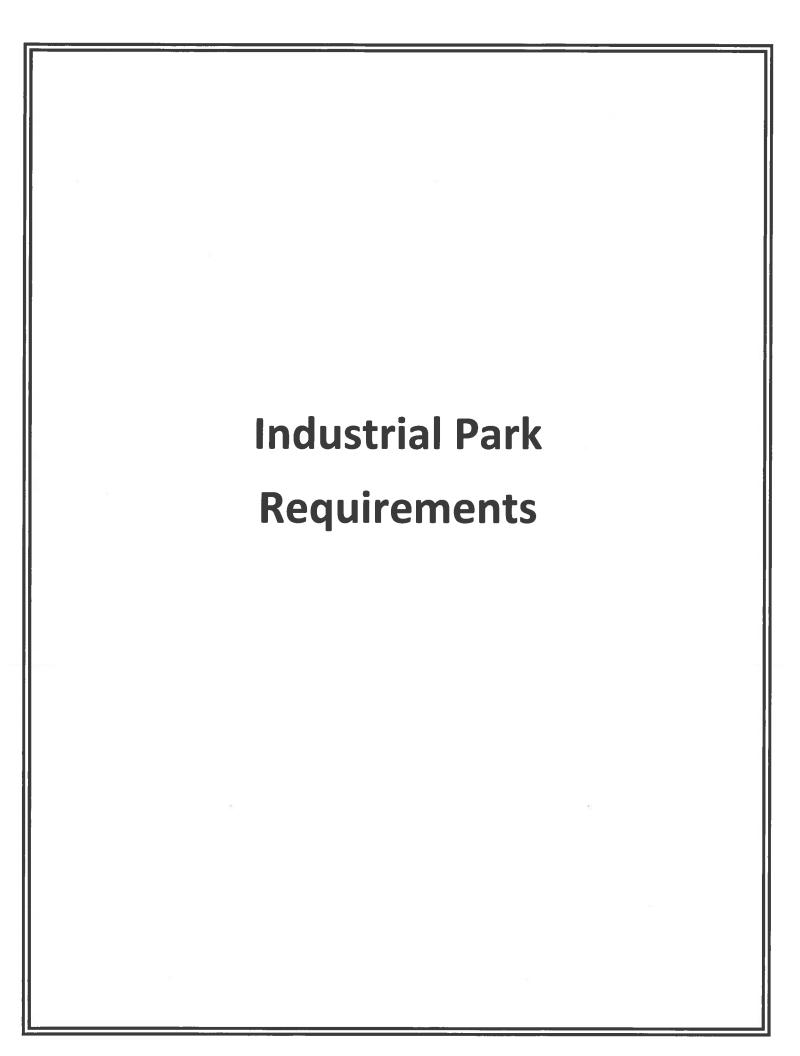
	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
			V		
AIRPORT					
PERSONAL SERVICES					
PAYROLL					
Port Director	13,081	-	16,579	-	-
Business Manager	4,631	3	-	7	-
Office Administrator	5,864	*	8,307	:#3	
Administrative Assistant	4,700	2	10,948	-	-
Accounting Specialist	-	-	-	-	i= 1
Project Coordinator	10,390	-	12,368	120	-
Utilities Supervisor	290	-	14,140	15/	-
Supervisor	8,350		19,374	-	-
Operations Manager	5,996	-	-	(27)	-
Maintenance I	16,655	-	41,660	3-3	1-1
Maintenance II	37,192	-	8,130	-	-
Maintenance III	-	••	-	-	
Salaries - Airport	-	112,176	-	196,700	196,700
Temporary	-	-	3,000	-	-
Overtime	311	520	8,000	1,000	1,000
Accrued Vacation	11,940	1,515	2,500	1,000	1,000
PAYROLL TOTALS	119,402	114,211	145,006	198,700	198,700
PAYROLL EXPENSES & BENEFITS					
Social Security	7,998	° 0 E72	12 01/	15.040	15.049
Unemployment Insurance	906	8,573	12,814 6,365	15,048	15,048
Medical and Dental Insurance	39,827	- 40,092	3,647	14,556	14,556
Workers Compensation	39,827	40,092 86	•	60,000	60,000
Retirement	16,040		8,375	12,786	12,786
PAYROLL EXPENSE AND BENEFITS TOTALS		14,769	38,202	31,472	31,472
FATROLL EXPENSE AND BENEFITS TOTALS	64,799	63,521	69,403	133,861	133,861
TOTAL PERSONAL SERVICES	184,202	177,732	214,409	332,561	332,561

MATERIALS AND SERVICES					
Janitorial Services	480	3,600	5,760	500	500
Airport Business Park Rent	-	84,000	84,000	84,000	84,000
Processing Fees/Credit Cards	2,330	3,640	2,500	4,000	4,000
Aviation Fuel for Retail Sales	88,512	84,356	98,807	100,000	100,000
Maintenance and Supplies	16,330	4,826	12,000	23,814	23,814
Legal Services	-	-	-	1,000	1,000
Promotional Development	275	49	250	2,000	2,000
Safety Supplies	-	88	100	200	200
Training/Classes		-	500	1,000	1,000
Retail Supplies	116	225	100	-	-
Telephone	3,439	4,323	4,200	4,200	4,200
Electricity	3,801	4,937	6,000	6,000	6,000
Trip Expense	-	-	500	500	500
Contract for AWOS Weather Rep.	4,400	**	4,400	-	-
Licenses/Fees/Dues/Permits	3,061	7,165	3,000	7,500	7,500
RV Park Permits	-	-	50	50	50
Garbage Services	1,220	1,220	1,260	1,260	1,260
Testing	-	-	-	750	750
Miscellaneous	-	-	100	100	100
Insurance	15,469	17,402	11,941	18,000	18,000
Fuel for vehicles & maint. Equip.	3,253	3,275	3,000	3,000	3,000
Meeting Expenses	100	300	500	500	500
Water				1,435	1,435
Sewer				1,140	1,140
MATERIAL AND SERVICE TOTALS	142,786	219,404	238,968	260,949	260,949
CADITAL CUITIAN					
CAPITAL OUTLAY			40.000		
Equipment	-	-	40,000	-	-
FEMA - Equipment		- 2.266	75,000	-	-
FEMA Business Park Development - Contra	53,669	2,366	-	-	-
FEMA - Airport FBO - Contractor	1,267,295	26,905	-	-	-
FAA - AIP Project -Runway Overlay	184,480	2,637	-	-	-
FAA AIP Project - Fencing	174,658	16,838	-	-	-
FAA AIP - Apron Rehab 1	-	-	-	130,000	130,000
Tenant Improvements - Airport Business P	-	-	500,000	355,000	355,000
Equipment - Near Space	-	-	300,000	22,000	22,000
Grant to Tenant	4 600 100	-	200,000	-	-
CAPTAL OUTLAY TOTALS	1,680,102	48,746	1,115,000	507,000	507,000

### **LONG TERM DEBT**

PI	RΙ	W	L.II	-	щ	L

PRINCIPAL					
2002 Refunding Obligation - US Bank	16,524	17,496	17,497	19,440	19,440
2006 Wells Fargo Capital Improvement Lo	10,862	11,907	11,907	12,467	12,467
PRINCIPAL TOTALS	27,386	29,403	29,404	31,907	31,907
INTEREST EXPENSE					
2002 Refunding Obligation - US Bank	4,107	3,256	2,381	1,944	1,944
2006 Wells Fargo Capital Improvement Lo	2,192	1,680	1,146	586	586
INTEREST EXPENSE TOTALS	6,298	4,936	3,527	2,530	2,530
ADDITIONAL DEBT EXPENSES					
Loan Fees		194	194	194	194
Accrued Interest		2,612	-		~
ADDITIONAL DEBT EXP TOTALS	-	2,806	194	194	194
DEBT TOTALS	33,685	37,145	33,125	34,631	34,631
TOTAL AIRPORT REQUIREMENTS	2,040,774	483,028	1,601,502	1,135,141	1,135,141



### **GENERAL FUND**

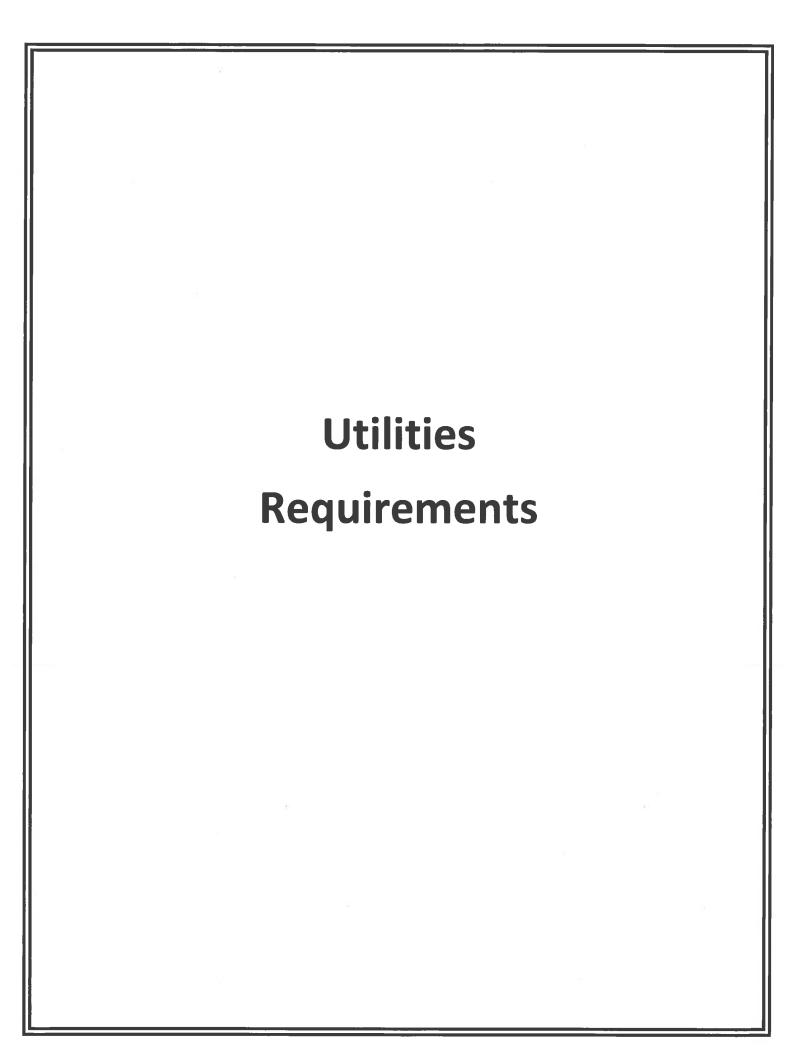
	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
INDUSTRIAL PARK					
PERSONAL SERVICES					
PAYROLL					
Port Director	17,441	-	22,105	-	-
Business Manager	3,859	2	-	-	-
Office Administrator	17,592		22,152	0.70	(2)
Operations Manager	17,990		-	-	
Administrative Assistant	9,401	-	20,128	-	-
Project Coordinator	25,976	2	30,919	192	9
Supervisor - IP	19,897	2	19,374	-	-
Maintenance I	86,396	-	81,367	-	
Maintenance II	35,930	-	33,106	:#:	-
Maintenance Salaries	-	252,075	-	269,569	269,569
Seasonal Maintenance	-	2	12,480	1000 to 1000 t	
Overtime	4,487	4,798	6,000	5,000	5,000
Accrued Vacation	4,422	739	2,600	1,000	1,000
PAYROLL TOTALS	243,391	257,613	250,231	275,569	275,569
PAYROLL EXPENSES & BENEFITS					
Social Security	17,678	19,068	18,485	20,622	20,622
Unemployment Insurance	1,430		6,635	19,948	19,948
Medical and Dental Insurance	84,210	83,220	66,716	88,800	88,800
Workers Compensation	61	190	8,375	17,522	17,522
Retirement	32,597	31,807	25,126	43,131	43,131
PAYROLL EXPENSE AND BENEFITS TOTALS	135,976	134,286	125,337	190,023	190,023
				,	- 11
TOTAL PERSONAL SERVICES	379,367	391,899	375,568	465,592	465,592

30 - IP Exp 14 of 25

MATERIALS AND SERVICES					
Janitorial Services	7,015	9,845	12,000	12,000	12,000
Credit Card Processing Fee	-	897	-	1,200	1,200
Property Tax Payments		298	-	14,400	14,400
Maintenance & Supplies	26,461	45,276	55,000	60,000	60,000
Landfill Maintenance	67,003	70	1,000	1,000	1,000
Legal Services	-	8,851	-	10,000	10,000
Equipment Rental	313	1,618	500	500	500
Promotional Development	-	484	-	1,500	1,500
Safety Supplies	-	2,705	1,000	1,000	1,000
Training/Classes	152	180	1,000	500	500
Signage	299	69	-	500	500
Telephone	8,523	9,837	8,000	10,000	10,000
Electricity	65,647	72,928	70,000	75,000	75,000
Trip Expense	477	85	500	500	500
License, Fees, Dues, Permit	12,346	914	5,000	6,000	6,000
Garbage Services	3,952	3,952	4,500	4,500	4,500
Miscellaneous	-	200	750	750	750
Testing	1,238	-	2,500	3,000	3,000
Insurance	39,499	47,427	40,000	50,000	50,000
Fuel/Oil - Ind. Park	17,748	21,193	30,000	30,000	30,000
Contractual Services	2,748	6,509	10,000	5,000	5,000
Meeting Expenses	30	-	250	250	250
Consultants	5,073	-	-	-	-
Water	-	_	-	8,770	8,770
Sewer	-	-	-	5,130	5,130
MATERIAL AND SERVICE TOTALS	258,524	233,338	242,000	301,500	301,500
CAPITAL OUTLAY					
FEMA Alternate Projects A & E - Admin - P\	82,068	24,556	-	-	-
FEMA Equipment Purchase - PW 939	129	-	-	-	-
FEMA Equipment Purchase - PW 939 - Adn	-	390	-	-	-
FEMA - Industrial Warehouse Business Parl	3,341	495	-	-	-
FEMA - Truck Scales Installation - Contracto	558	23,116	-	-	-
FEMA - Road Improvements - Contractor	1,432,682	208,617	-	-	-
FEMA - Bldg. 18 Improve - Contractor	342	148	-	-	-
FEMA - Bldg. 19 Improve - Contractor	11,520	5,256	-	-	-
FEMA - Bldg. 59 Improve - Contractor	9,914	770,191	322,555		
FEMA - Bldg. 59 Improve - Admin	309	-	-	-	-
FEMA - Bldg. 12 Improve - Contractor	7	-	-	-	-
FEMA - Bldg. 11 Improve - Contractor	10,763	767,870	273,200		
FEMA - Bldg. 11 Improve - Admin	309	-	-	-	-
FEMA - Administration Bldg Contractor	10,160	121,783	186,631	300,000	300,000
FEMA - POTB Shop Construction Contracto	240,724	1,884,086	341,327		
FEMA - Alt. Project Development - PW 936	857	-	-	-	-
FEMA IP Greenhouses - PW955 - Contracto	1,537	4,115	75,000	40,000	40,000
FEMA IP Greenhouses - PW955 - Admin	-	-	1,000	-	-
Port Planning and Marketing 521862	-	-	15,000	-	-
Southern Flow Corridor - Other Match	5 -	-	-	1,987,601	1,987,601
Southern Flow Corridor - FEMA	18,232	192,982	686,900	676,553	676,553
Southern Flow Corridor - Matching Funds		222 677	220 067	225 510	225 510
CAPTAL OUTLAY TOTALS	1,823,451	332,677 4,336,280	228,967 2,130,580	225,518	225,518 3,229,672

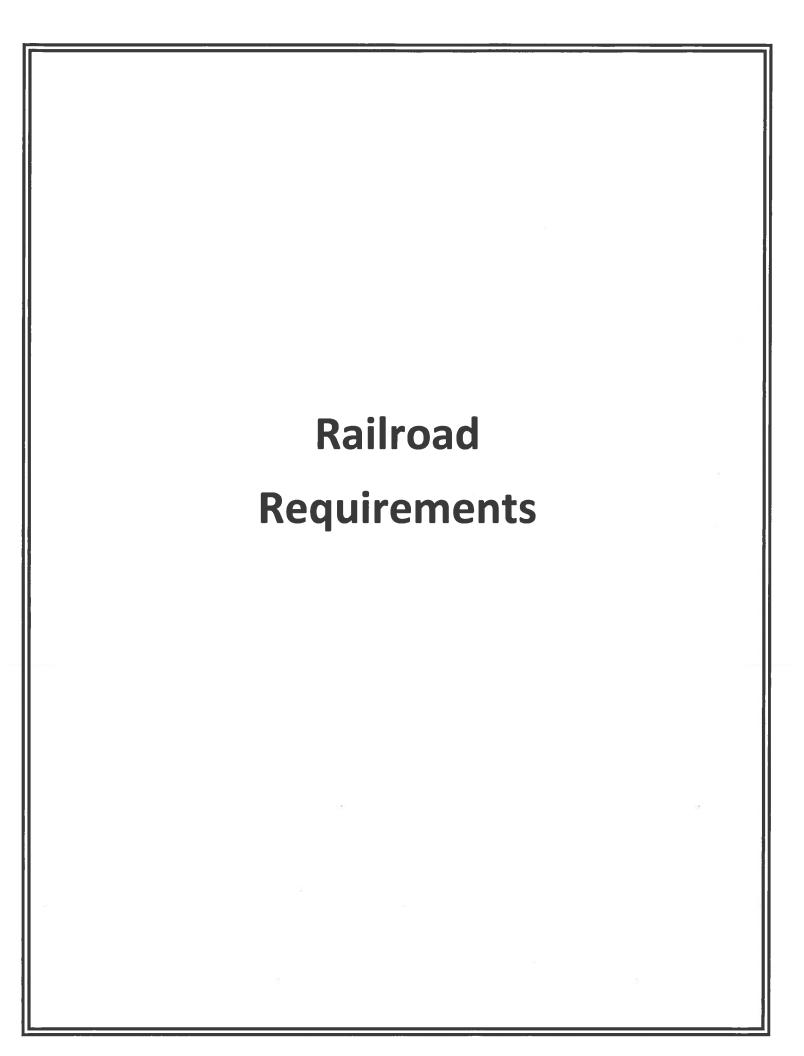
30 - IP Exp 15 of 25

LONG TERM DEBT					
PRINCIPAL					
SPWF #L95003 - IP Rail Access	5,505	6,086	6,705	7,364	7,364
SPWF #X03002 - Compost Facility	8,489	8,770	9,062	9,362	9,362
OBDD #040- 179 Compost Facility	35,116	36,462	37,860	39,312	39,312
2004 Bank of Astoria Refinancing	46,064	47,250	47,372	47,371	47,371
2006 Wells Fargo Capital Improvement Loa	25,787	26,999	28,268	29,597	29,597
PRINCIPAL TOTALS	120,962	125,567	129,267	133,006	133,006
INTEREST EXPENSE					
SPWF #L95003 - IP Rail Access	3,834	3,476	3,064	2,628	2,628
SPWF #X03002 - Compost Facility	3,279	2,996	2,706	2,405	2,405
OEDD #040- 179 Compost Facility	15,797	14,451	13,052	11,602	11,602
2004 Bank of Astoria Refinancing	8,671	7,485	7,364	7,364	7,364
2006 Wells Fargo Capital Improvement Loa	5,201	3,989	2,720	1,391	1,391
INTEREST EXPENSE TOTALS	36,781	32,397	28,906	25,390	25,390
ADDITIONAL DEST EVERNORS					
ADDITIONAL DEBT EXPENSES					
Loan Fees	-	-	-	-	-
Accrued Interest	-	10,056	-	-	-
OBDD Loan Deferred Interest	-		-	-	
ADDITIONAL DEBT EXP TOTALS	-	10,056	-	-	-
DEBT TOTALS	157,743	168,020	158,173	158,396	158,396
TOTAL IP REQUIREMENTS	2,619,084	5,129,537	2,906,321	4,155,160	4,155,160



	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
UTILITIES			THE W		
PERSONAL SERVICES					
PAYROLL	9				
Port Director	13,081	-	11,053	-	2
Business Manager	2,316	2	-	c#9	5
Operations Manager	5,996	-	-	-	-
Office Administrator	5,864	2	5,538	-	-
Administrative Assistant	6,267	-	-	-	==
Accounting Specialist	-	-	10,948	-	-
Project Coordinator	5,195	<sup>10</sup> -	6,184	-	=
Supervisor - Utilities	51,868	-	56,559	-	: <del>-</del>
Supervisor - IP	315	-	3,229	-	77_2
Maintenance I	19,593	-	25,439	-	S = S
Salaries - Utilities	**	127,389	3,000	123,201	123,201
Overtime	2,953	3,373	4,500	4,500	4,500
Accrued Vacation	4,022	562	2,400	1,000	1,000
PAYROLL TOTALS	117,469	131,324	128,849	128,701	128,701
PAYROLL EXPENSES & BENEFITS					
Social Security	8,653	9,964	9,444	9,425	9,425
Unemployment Insurance	810	-	4,691	9,117	9,117
Medical and Dental Insurance	25,805	28,261	22,471	26,000	26,000
Workers Compensation	28	80	6,172	8,008	8,008
Retirement	16,090	20,706	18,517	19,712	19,712
PAYROLL EXPENSE AND BENEFITS TOTALS	51,387	59,011	61,296	72,262	72,262
TOTAL PERSONAL SERVICES	168,856	190,335	190,145	200,963	200,963
MATERIALS AND SERVICES					
MATERIALS AND SERVICES				0.5	
Credit Card Processing Fees	17 212	4	-	25	25
Maintenance & Supplies	17,212	10,475	8,000	25,550	25,550
Storm water Maintenance	-	3,687	4,000	4,000	4,000
Bio-Solids Application	-	-	12,500	-	-
Sewer Tank Pumping	-	₩	5,000	-	-

Equipment Rental	273	_	1,000	500	500
Safety Supplies	-	88	200	200	200
Training/Classes	440	678	3,000	3,500	3,500
Telephone	1,487	1,506	1,600	1,600	1,600
Electricity	2,026	2,601	2,500	3,000	3,000
Trip Expense	998	842	1,000	1,000	1,000
Licenses/Dues/Fees/Permits	5,223	3,630	5,600	6,000	6,000
Miscellaneous	5,225	-	500	0,000	0,000
Testing Costs	10,548	15,235	15,000	16,500	16,500
Insurance	11,903	10,729	12,000	12,000	12,000
Vehicle Fuel	4,677	3,996	4,000	4,000	4,000
Water	104,444	100,273	90,000	110,000	110,000
Meeting Expenses	-	100,273	150	110,000	-
Garbage Services	805	805	840	1,620	1,620
Contractual Services	-	-	10,000	5,000	5,000
Water (Port Usage)	_	_	-	1,790	1,790
Sewer (Port Usage)	_	_	-	1,565	1,565
MATERIAL AND SERVICE TOTALS	160,034	154,550	176,890	197,850	197,850
		20.,000			137,030
CAPITAL OUTLAY					
FEMA - Water Loop Connection Contracto	190,132	-	-	-	-
FEMA - Septage Receiving Improvements (	47,686	-	-	-	-
CAPTAL OUTLAY TOTALS	237,818		-	-	-
LONG TERM DEBT					
PRINCIPAL					
Safe Drinking Water Loan #S01009	7,521	7,831	8,152	8,487	8,487
2004 Bank of Astoria Refinancing	17,080	12,425	17,565	17,565	17,565
2006 Wells Fargo Capital Improvement Lo	12,216	12,791	13,392	14,021	14,021
PRINCIPAL TOTALS	36,818	33,047	39,109	40,073	40,073
INTEREST EXPENSE					
Safe Drinking Water Loan #S01009	5,310	5,001	4,679	4,344	4,344
2004 Bank of Astoria Refinancing	3,215	7,970	2,731	2,730	2,730
2006 Wells Fargo Capital Improvement Lo	2,464	1,890	1,288	659	659
INTEREST EXPENSE TOTALS	10,989	14,861	8,698	7,733	7,733
ADDITIONAL DEBT EXPENSES					
Accrued Interest		5,312			-
ADDITIONAL DEBT EXP TOTALS	-	5,312	-	-	-
DERT TOTALS	47.007	FA AAA	47.00	47.000	45.000
DEBT TOTALS	47,807	53,220	47,807	47,806	47,806
TOTAL UTILITIES REQUIREMENTS					
	614,514	398,105	414,842	446,619	446,619

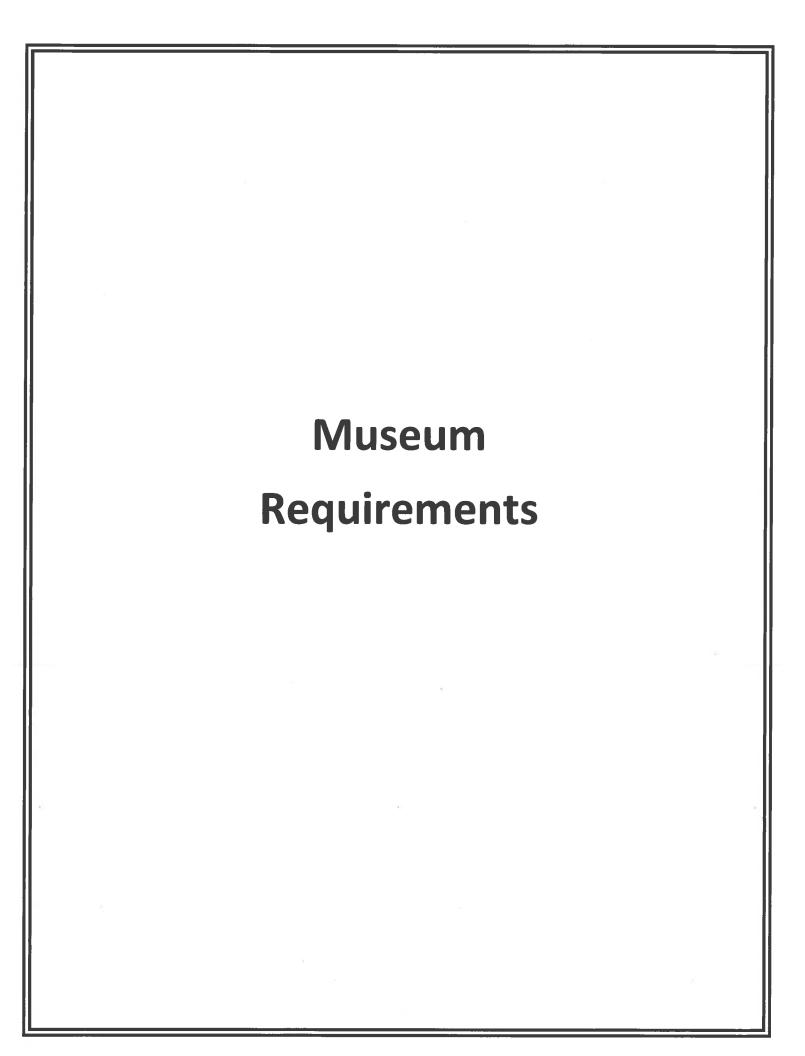


### **GENERAL FUND**

\$1	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
RAILROAD					
PERSONAL SERVICES					
PAYROLL					
Port Director	13,081	-	11,053	9	
Project Coordinator	5,195	-	6,184	-	21
Accounting Assistant	-	-	1,767	-	
IP Supervisor	1,234	-	3,229	*	-
RR Salaries	5751	22,151	-	22,583	22,583
Overtime	-	77	500	200	200
PAYROLL TOTALS	19,510	22,228	22,733	22,783	22,783
			_		
PAYROLL					
SUBJECT TO RR RETIREMENT					
Maintenance	2,290	2,209	4,138	2,869	2,869
Operations Manager	5,559	5,701	5,152	5,331	5,331
Accrued Vacation	5,935	728	1,850	500	500
PAYROLL TOTALS	13,784	8,638	11,140	8,700	8,700
PAYROLL EXPENSES & BENEFITS					
Social Security	2,027	2,239	1,739	1,728	1,728
Unemployment	191	-	864	1,671	1,671
Medical/Dental/Life/Disability Insurance	8,343	8,050	8,201	8,400	8,400
PERS Retirement	4,125	3,288	3,410	3,613	3,613
Unemployment Insurance - RUI - RR		-	1,115	607	607
Workers Compensation - RR Admin		-	200	533	533
Workers Compensation - RR	5	-	1,137	1,468	1,468
Retirement - Tier I - RR Admin	594	605	1,236	1,000	1,000
Retirement - Tier II - RR Admin	940	957	1,486	1,000	1,000
PAYROLL EXPENSE AND BENEFITS TOTALS	16,224	15,140	19,388	20,020	20,020
TOTAL PERSONAL SERVICES	49,518	46,006	53,261	51,503	51,503

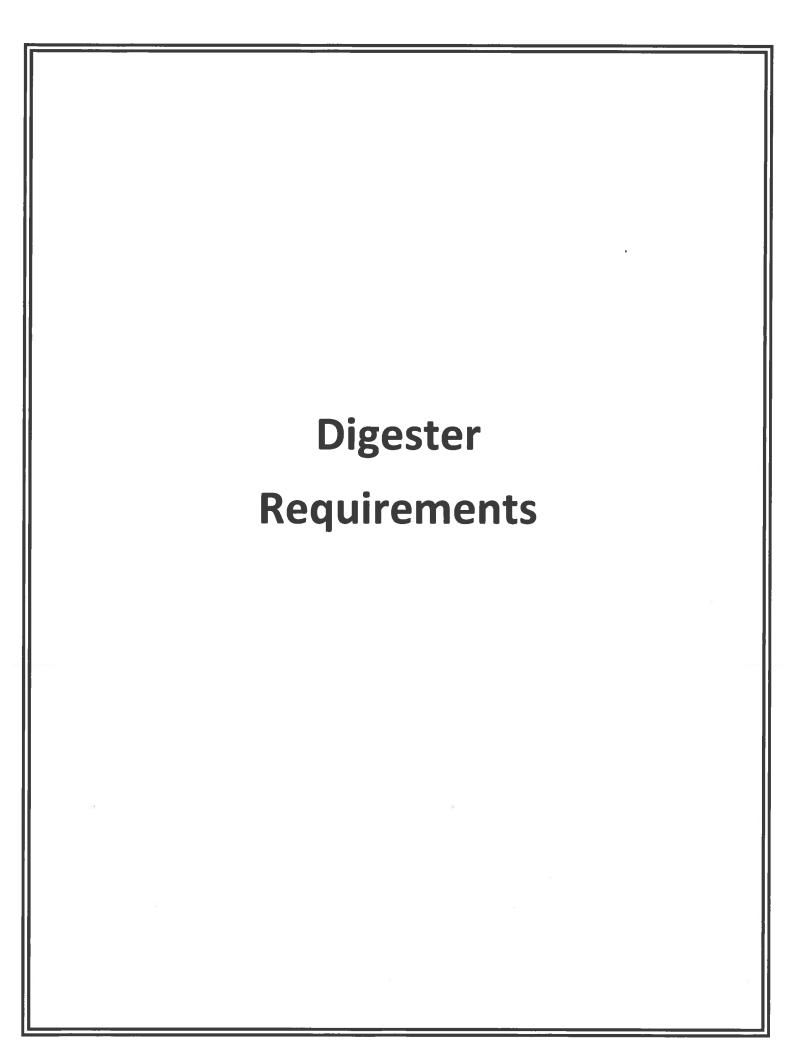
50 - RR Exp

MATERIALS AND SERVICES					
Vegetation Control	-	-	1,000	1,000	1,000
Credit Card Processing	-	60	-	60	60
Maintenance & Repairs	8,284	16,026	5,000	10,000	10,000
Car Hire	10,324	17,338	10,000	15,000	15,000
Consultants/Lobbying	-	15,563	-	-	-
Legal Services	14,732	31,085	5,000	15,000	15,000
Tariff	74,700	97,650	60,000	95,000	95,000
Land Rent for Repeater	-	2,400	-	-	-
Electricity	2,958	2,484	2,400	3,000	3,000
Licenses, Fees, Dues, Sub.	2,072	1,041	1,250	2,000	2,000
Miscellaneous	-	400	100	100	100
Insurance	657	765	1,000	16,000	16,000
Contractual Services	15,563	37,873	315,000	40,000	40,000
MATERIAL AND SERVICE TOTALS	129,290	222,684	400,750	197,160	197,160
CAPITAL OUTLAY					
CAPTAL OUTLAY TOTALS	-	-	-	-	_
LONG TERM DEBT PRINCIPAL					
2002 Refunding Obligation - US Bank	54,400	57,600	57,600	64,000	64,000
2004 Bank of Astoria Refinancing	40,371	41,410	41,518	41,516	41,516
OBDD Payroll Loan C2008004	3,307	3,356	3,498	3,637	3,637
2006 Wells Fargo Capital Improve Loan	20,943	22,957	22,957	24,036	24,036
PRINCIPAL TOTALS	119,020	125,323	125,573	133,189	133,189
INTEREST EXPENSE					
2002 Refunding Obligation - US Bank	13,520	6,080	7,840	6,400	6,400
2004 Bank of Astoria Refinancing	7,599	6,560	6,454	6,454	6,454
OBDD Payroll Loan C2008004	3,188	3,139	2,997	2,858	2,858
2006 Wells Fargo Capital Improve Loan	4,224	2,209	2,209	1,130	1,130
INTEREST EXPENSE TOTALS	28,531	17,988	19,500	16,842	16,842
		,			
ADDITIONAL DEBT EXPENSES					
Miscellaneous Banking/Loan Fees		640	640	640	640
Amortization Expense		2,134	-	-	-
Accrued Interest		7,411	-	-	-
ADDITIONAL DEBT EXP TOTALS	•	10,185	640	640	640
DEBT TOTALS	147,551	153,496	145,713	150,671	150,671
TOTAL UTILITIES REQUIREMENTS	326,359	422,186	599,724	399,334	399,334
TOTAL OTHER TENDON LINE 13	320,333	422,100	333,124	333,334	333,334



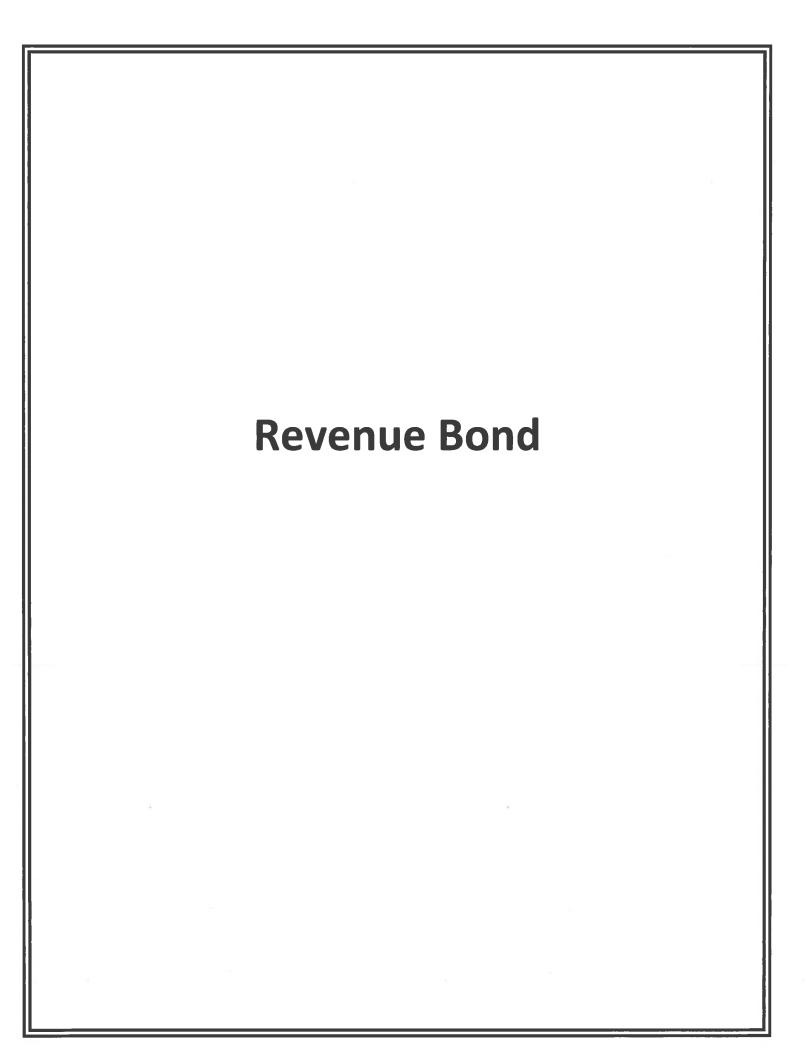
	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
NAST MUSEUM					
PERSONAL SERVICES					
PAYROLL					
Port Director	-	3#3	11,053	:=	=
Museum Director	=	-	41,600	Ē	-
Operations Manager	=	300	46,365	-	-
Curator	=	-	41,241	(4	=
Maintenance II	8	-	40,063	5	-
Salaries - NAST Museum/Café	-	-	94,266		-
Inventory Specialist	-	2	17,160	=	2
Seasonal	=	-	57,200	<b>7</b>	-
Office Administrator	*	-	2,769	-	-
Accounting Assistant	2	21	5,417	A	=
IP Supervisor	<b>7</b> .	-	6,458	-	-
Maintenance I	÷		5,440	×	~
Museum Salaries	#	65,750	- 1	221,820	221,820
Overtime	=	1,663	4,000	4,000	4,000
Accrued Vacation	Ψ.	99	3,000	500	500
PAYROLL TOTALS	₹.	67,511	376,031	226,320	226,320
PAYROLL EXPENSES & BENEFITS					
Social Security		37,505	20.150	16.060	16.060
Unemployment Insurance	-	37,303	30,150 14,977	16,969	16,969
Medical and Dental Insurance	-	6,709	85,436	16,415 35,800	16,415 35,800
Workers Compensation	=	63	•	•	*
Retirement	5	03	19,706	14,418	14,418
PAYROLL EXPENSE AND BENEFITS TOTALS		44,277	59,118	35,491	35,491
FAIROLL EXPENSE AND DENEFITS TOTALS	7.	44,277	209,388	119,094	119,094
TOTAL PERSONAL SERVICES	82	111,789	585,419	345,414	345,414

MATERIALS AND SERVICES					
Cost of Goods (inventory)	-	30,000	146,167	150,000	150,000
Cost of Goods (café)	-	40,000	96,575	100,000	100,000
Cost of Goods (catering)	-	1,000	4,000	8,000	8,000
Telephone	-	2,100	5,000	3,000	3,000
Utilities - electricity	-	6,000	30,000	30,000	30,000
Taxes & Licenses	-	1,500	3,000	9,000	9,000
Dues & Subscriptions	-	1,500	3,000	_	-
Credit Card Fees	-	8,000	8,000	8,000	8,000
Dues & Subscriptions	-	1,500	3,000	-	-
Museum Exhibits	-	5,000	15,000	15,000	15,000
Maintenance & Supplies	-	15,000	25,000	30,000	30,000
Depreciation	-	2,000	2,000	-	-
Special Event Expenses	-	7,500	7,500	10,000	10,000
Damaged Goods	-	1,000	2,000	1,000	1,000
Rental Expenses	_ "	500	500	500	500
Fuel, Oil, Propane & Grease	_	3,000	10,000	7,500	7,500
Travel	_	6,000	1,000	1,000	1,000
Legal	-	5,000	5,000	7,000	7,000
Employee Development / Training	-	1,000	4,000	4,000	4,000
Computer Services - Consulting	-	5,000	2,000	,	,
Advertising and Promotions	-	6,000	15,000	20,000	20,000
Consultants	-	5,000	5,000	10,000	10,000
Transition Repayment Expense		-	37,500	-	-
Penny Machine Expense	_	-	-	750	750
Water		-	-	2,475	2,475
Sewer		-	-	2,020	2,020
MATERIAL AND SERVICE TOTALS	-	153,600	430,242	419,245	419,245
CAPITAL OUTLAY					
Equipment		-	_	10,000	10,000
CAPTAL OUTLAY TOTALS	-	-	-	10,000	10,000
LONG TERM DEBT					
PRINCIPAL					
FRINCIPAL					
PRINCIPAL TOTALS					
	<u>.                                    </u>		<del></del>		
INTEREST EXPENSE					
INTEREST EXPENSE TOTALS	-	-	- n	-	-
ADDITIONAL DEBT EXPENSES					
ADDITIONAL DEBT EXP TOTALS	-		-	-	-
DEBT TOTALS		-			
DEDITOTALS		-		-	
TOTAL IP REQUIREMENTS	-	265,389	1,015,661	774,659	774,659
		_00,000	2,020,001	777,000	,, 4,000



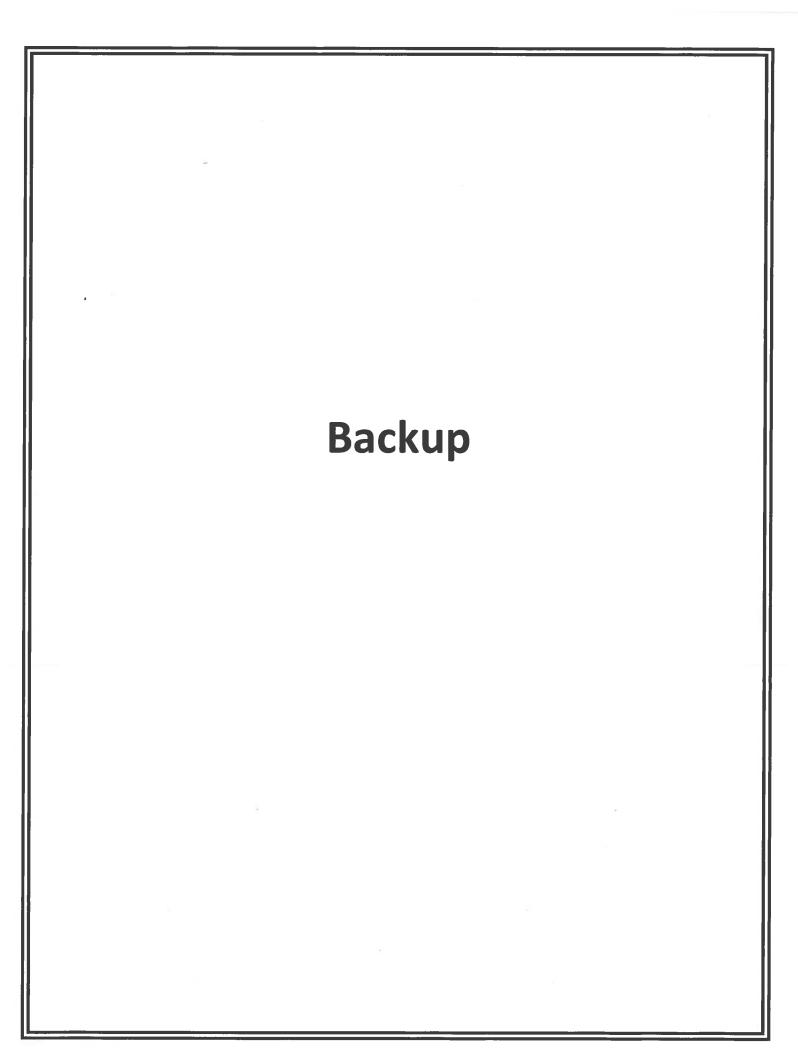
	Actual	Adopted	Adopted	Proposed	Approved
REQUIREMENTS	2013-14	2014-15	2015-16	2016-17	2016-17
DIGESTED					
DIGESTER					
PERSONAL SERVICES					
PAYROLL					
Port Director	8,721	5	11,053	-	*
Business Manager	772		-	-	2
Office Administrator	-	20	2,769	ä	77
Project Coordinator	5,195	5	6,184	~	-
Administrative Assistant	3,133	-	5,531	-	2
Maintenance I	40,502	2	45,361	2	ā
IP Supervisor	2,309	7.	12,916	=	-
Operator	53,107	-	56,559		_
Salaries - Digester	-	144,515	25	49,505	49,505
Overtime	19,807	1,543	3,500	1,500	1,500
Accrued Vacation	8,162	284	3,000		-
PAYROLL TOTALS	141,708	146,341	146,873	51,005	51,005
PAYROLL EXPENSES & BENEFITS					
Social Security	10,241	11,173	11,006	3,787	3,787
Unemployment Insurance	953		5,467	3,663	3,663
Medical and Dental Insurance	43,351	53,550	45,268	14,600	14,600
Workers Compensation	33	89	7,194	3,218	3,218
Retirement	23,372	18,898	21,581	7,921	7,921
PAYROLL EXPENSE AND BENEFITS TOTAL	77,951	83,710	90,516	33,189	33,189
***					
TOTAL PERSONAL SERVICES	219,658	230,051	237,388	84,194	84,194
MATERIALS AND SERVICES					
Credit Card Processing Fees	-	39	170	100	100
Maintenance & Supplies	104,570	233,894	200,000	50,000	50,000
Legal Services	-	1,807	5,000	7,500	7,500
Equipment Rental	11,388	4,555	12,000	12,000	12,000
Promotional Development		(8)	200		-
Safety Supplies	5-6	261	500	-	· ·

Wheeling Charges	13,579	38,331	45,000	45,000	45,000
Telephone	2,557	2,482	4,500	550	550
Electricity	26,439	65,975	65,000	18,000	18,000
Trip Expense	27,651	-	500	-	-
Contracted Transporting Charge	164,633	842,002	845,665	-	-
Licenses/Dues/Fees/Permits	9,139	14,465	15,000	10,000	10,000
Garbage Service	1,242	1,220	1,260	345	345
Miscellaneous	-	-	1,000	500	500
Testing Costs	2,345	200	6,000	500	500
Insurance	16,689	12,279	18,000	15,000	15,000
Maintenance Fuel	20,845	12,470	20,000	5,000	5,000
Contracted Services	63,435	82,247	49,100	105,000	105,000
Meeting Expenses	173	-	250	-	-
Consultants - Digester	19,799	-	-	-	-
Water	-	-	-	3,545	3,545
Sewer	-	-	-	2,560	2,560
MATERIAL AND SERVICE TOTALS	484,484	1,312,227	1,288,975	275,600	275,600
CAPITAL OUTLAY					
Equipment		12,753	12,891	-	-
FEMA Funded - Digester Upgrade Contrac	1,208,434	31,962	-	-	-
CAPTAL OUTLAY TOTALS	1,208,434	44,715	12,891		-
	_				
LONG TERM DEBT					
PRINCIPAL					
2002 Refunding Obligation - US Bank	14,076	14,904	14,904	16,560	16,560
PRINCIPAL TOTALS	14,076	14,904	14,904	16,560	16,560
		4			
INTEREST EXPENSE					
2002 Refunding Obligation - US Bank	3,498	1,573	2,029	1,656	1,656
INTEREST EXPENSE TOTALS	3,498	1,573	2,029	1,656	1,656
ADDITIONAL DEBT EXPENSES					
Loan Fees		166	166	166	166
Accrued Interest		-			
ADDITIONAL DEBT EXP TOTALS	-	166	166	166	166
DEBT TOTALS	17,574	16,643	17,099	18,382	18,382
TOTAL DIGESTER REQUIREMENTS	1,930,151	1,603,636	1,556,353	378,176	378,176



REVENUE BOND FUND					
	Actual	Adopted	Adopted	Proposed	Approved
Resources	2013-14	2014-15	2015-16	2016-17	2016-17
Working Capital (accrual basis)	78,906	92,605	92,605	92,605	92,605
Previously Levied capital estimated	-	-	-	-	=
Interest	25	25	25	÷	>
Transferred IN, from other funds	65,888	66,000	66,000	67,000	67,000
				-	5
Total Resources, except taxes to be levied	144,819	158,630	158,630	159,605	159,605
Taxes estimated to be received	-	(27)	9	8	8
Taxes collected in year levied	350	-	· ·	=	
TOTAL RESOURCES	144,819	158,630	158,630	159,605	159,605
Requirements					
Principal Payment - Dec	50,000	50,000	55,000	55,000	55,000
Interest Payments - Dec	8,585	7,303	6,022	4,613	4,613
Interest Payments - June	7,304	6,022	4.613	3,203	3,203
Annual Administration Fee	1,000	1,000	1,000	1,000	1,000
Amortization	1,495	1,495	1,495	1,495	1,495
Accrued Interest	1,435	1,435	1,435	1,435	1,435
	•	,	,	-,	_,
Ending Balance (prior years)					
UNAPPRORIATED ENDING FUND	75,000.00	91,375.00	89,065.62	92,859.37	92,859.37
TOTAL REQUIREMENTS	144,819	158,630	158,630	159,605	159,605

Revenue Bond 25 of 25





Department Wage Totals	Background Drug Test Holiday Bonuses		Social Security / Medicare Unemployment Insurance Workers Compensation Retirement	Commissioners	\$14.76 Seasonal Mower	\$14.00 Maintenance	\$12.75 POSSIBLE NEW HIRE	\$18.09 Maintenance	\$15.85 Maintenance - RV Contact	\$28.23 IP Supervisor	Article of Board Manuscription	\$18.03 Airport / Maintenance	\$18.03 Digester Operator	STOIZS CHARLES HALLEE	\$16.35 Utilities Supervisor	¢20 BO Helliting Committee	Part Time Seasonal (6) 90	Line Cook - Part Time Seasonal	\$12.50 Inventory - Part Time	\$17.51 Maintenance	\$21.63 Museum Director	\$18.03 Curator	\$22.62 Airport Attendant	\$12.75 Accounting Assistant	\$27.03 Project Coordinator	\$16.45 Accounting Assistant	\$28.23 Office Administrator	\$48.31 General Manager	Hourly Wage Employee Name		
			7.65% 7.40% 6.50% 16,00%		\$15.20	\$14.42	\$13.13	\$18.63	\$16.33	\$29.07		¢18 57	\$18.57	\$10./4	\$31.83	6100	\$9.50		\$11.50	\$18.04	\$22.28	\$18.57	\$23.30	\$13.13	\$27.84	\$16.94	\$29.07	\$49.76	Hourly Wage	2016-17	
					1,040	2.080	2,080	1,400	2,080	2,080	1,000	1 560	520	2,000	COE'T	200	3,240	600	1,040	2,080	2,080	2,080	2,080	080,2	2,080	2,080	2,080	2,080	Hours		
1,335,104.07	1,000.00 1,000.00 3,000.00	363,107.29	73,975.25 71,557.76 62,854.79 154,719.48	966,997	17,392	32,993	30,047	28,694	37,353	66,519	, coo	21 868	10.623	30,255	569,44	000	33,858	8,158	13,156	41,265	50,985	42,490	53,307	30,047	63,700	38,767	66,519	113,849	Annual Wage	2016-17	
108,738.50	1,000.00 1,000.00 3,000.00	28,319,74	5,769.53 5,580.99 4,902.22 12,067.00	75,419	ý.	K 3		· ·	×	'n.				- 10		0.00	٠		ř.	ĸ	¥0	¥.	90	215,7	3,185	11,630	16,630	28,462	10		
270,561.02		73,860.90	15,047.56 14,555.81 12,785.51 31,472.02	196,700	8,696	13.197	4,242	2,869	3,735	19,956	44,777	17 747		010,01	16 319	100		-	£	10	£2	r	47,976	4,50/	12,740	5,815	9,978	17,077	20		
270,561.02 370,792.03 169,462.49		101,223.12	20,622.02 19,948.10 17,521.98 43,131.03	269,569	8,696	19.796	21.033	22,955	22,412	19,956		19 171		,,000	7 000			ė		ř			×	715,/	31,850	11,630	26,607	22,770	30		
169,462.49		46,261.84	9,424.85 9,116.85 9,008.04 19,712.10	123,201		, ,,,,	4.507		5,603	3,326			x 10	010,01	15 318			e	e	ř.	7		×	4,50/	6,370	5,815	6,652	11,385	8		
31,063.21		8,480.00	1,727.62 1,671.16 1,467.91 3,613.31	22,583	*				,	3,326		t p	2 12	1 100	0).(*	. •	. y	6	5%	E	£			705'T				11,385	50 W/O	í	
11,279.31		3,079.16	627.31 606.81 533.01 1,312.02	8,200	,			2,869	,	į.		, ;	. 3				0	ŧ				,	5,331	. ,	,	,			50		
305,113.71		83,293.49	16,969.25 16,414.70 14,418.31 35,491.24	221,820	×				5,603	6,652							33,858	8,158	13,156	41,265	50,985	42,490	ř	5,000	,	1,938	3,326	11,385	18		
68,093.79		18,589.04	3,787.11 3,663.35 3,217.81 7,920.76	49,505	×	X S	767'6	, ,	54	13,304			10.623	. 70			1.0	10	•		42	K		7,00,1	4,185	1,938	3,326	11,385	70		
305,113.71 68,093.79 1,335,104.07	1,000.00 1,000.00	363,107,29	73,975,25 71,557,76 62,854,79 154,719,48	966,997	17,392	32.993	30.047	28,694	37,353	66,519	i i	3.00	10,623	30,233	28 295	66 603	33,858	8,158	13,156	41,265	50,985	42,490	53,307	30,047			66,519	113,849	TOTAL WAGE		
																								72%	75%	30%	25%	25%	10	1	
					50%	40%	15%	10%	10%	30%	100	40%		40/2	70%	7005							90%	7,0 TO 70				% 15%	20		
					50%	50%	70%	65%	60%	30%	0	%0A		50%	2002									502	750%	30%	40%	20%	180	!	
						9	15%	150/	15%	5%				40,	40°Z	7808								TO/9	1E8/	15%	10%	10%	18		
										5%														9	£0%	2%		10%	50		
								10%															10%			0%			50 W/O		
									15%				_				100%	100%	100%	100%	100%	100%		TO/9		5%		10%	160	1	
							T0%			20%			100%											2%			5%	10%	<u>70</u>		
					100%	100%	100%	100%	100%	100%		0000	100%	TOOM	100%	1000							100%	100%	100%	100%	100%	100%	TOTAL %		

# Insurance Monthly Annual Premium Premiums

		Commissioners	Seasonal Mower	Maintenance	POSSIBLE NEW HIRE	Maintenance	Maintenance	Maintenance - RV Contact	IP Supervisor		Airport / Maintenance	Digester Operator		Utilities Trainee	Utilities Supervisor		Part Time Seasonal (6) 90	Line Cook - Part Time	Inventory - Part Time	Maintenance	Museum Director	Curator	Airport Attendant		Accounting Assistant	Project Coordinator	Accounting Assistant	Office Administrator		General Manager	Employee Name
Rounded UP			\$0.00	\$1,657.50	\$585.20	\$1,657.50	\$1,161.67	\$585.20	\$1,657.50		\$1,161.67	\$1,161.67		\$585,20	\$585.20		\$0.00	\$0.00	\$0.00	\$1,161.67	\$585.20	\$585.20	\$1,657.50		\$1,161.67	\$1,657.50	\$1,657.50	\$1,657.50		\$1,085.01	Premium
	250,145	ï		19,890	7,022	19,890	13,940	7,022	19,890	*	10,455	3,485		7,022	7,022	1	•		1	13,940	7,022	7,022	19,890	•	13,940	19,890	19,890	19,890	•	13,020	Premiums
18,700	18,674	×	e,	·	į	ř	٠	9	E	•	9		3	٠	•		٠			4	i				3,485	995	5,967	4,973		3,255	10
60,000	59,347		Ü	7,956	1,053	1,989	1,394	702	5,967	•	4,182	E	×	2,809	1,404	ï		,	ě	٠	ř	()	17,901	•	2,091	3,978	2,984	2,984	e	1,953	<u>20</u>
88,800	88,745		0	11,934	4,916	12,929	11,152	4,213	5,967	٠	6,273	E	ì	1,404	÷	Ŷ	٠	ř	i	•	ï	,		,	3,485	9,945	5,967	7,956	,	2,604	30
26,000	24,866		ě		1,053	2,984		1,053	995		i i	1		2,809	5,618	7			,	٠	ï	•	٠	1	2,091	1,989	2,984	1,989	į.	1,302	40
8,400	4,983		É			•	·	j	995	ï	(37)	ř.	( x	1	č	Ŷ.		ï	ij		ï			ı	697	1,989	ř	e e	·	1,302	50 W/O
	3,383		E.	20	21		1,394	9	6	×	,e	83	×		50	×	7967		O.	080	£		1,989	£	2	E)	<u>.</u>	22	<u>c</u>	ĸ	50
35,800	35,712		41		æ.	6	×	1,053	1,989	*	2	80	æ	5.061	9.	α	(00)		3	13,940	7,022	7,022	· t	1.	1,394	c	995	995	6	1,302	<u>60</u>
14,600	14,435		40		,	1,989		9	3,978	×	1	3,485	1		•	ı.	(30)	χ.	QC.	(4)	£	,	•		697	995	995	995	,	1,302	<u>70</u>
252,300	250,145	*	ĕ	19,890	7,022	19,890	13,940	7,022	19,890		10,455	3,485		7,022	7,022		٠			13,940	7,022	7,022	19,890		13,940	19,890	19,890	19,890		13,020	TOTAL WAGE
																									25%	5%	30%	25%		25%	10
			50%	40%	15%	10%	10%	10%	30%		40%			40%	20%								90%		15%	20%	15%	15%		15%	20
			50%	60%	70%	65%	80%	60%	30%		60%			20%											25%	50%	30%	40%		20%	30
					15%	15%		15%						40%	80%													10%		10%	40
									5%																5%	10%	0%			10%	50 50
							10%															<b>L-3</b>	10%				0%				50 W/O
								15%				1					100%	100%	100%	100%	100%	100%			10%			5%		10% :	60
						10%			20%			100%													5%	5%	5%	5%	296	10%	<u>70</u> 1
			100%	100%	100%	100%	100%	100%	100%		100%	100%		100%	100%								100%		100%	100%	100%	100%		100%	TOTAL %

FY 16-17 Airport Hangar

								Mar-16	
Hangar #				otal Monthly		<b>Total Yearly</b>	(	<b>Current Montly Rate</b>	Sq Ft Rate
1				277.20	\$	3,326.40	\$	157.02	0.16
2	1164			325.92	\$	3,911.04	\$	171.87	0.15
3	990	0.28		277.20	\$	3,326.40	\$	198.00	0.20
4	990	0.28	-	277.20	\$	3,326.40	\$	217.80	0.22
5	990	0.28	\$	277.20	\$	3,326.40	\$	-	0.00 Vacant
6	990	0.28	\$	277.20	\$	3,326.40	\$	183.55	0.19
7	1164	0.28	\$	325.92	\$	3,911.04	\$	171.83	0.15
8	990	0.28	\$	277.20	\$	3,326.40	\$	198.00	0.20
9	475	0.28	\$	133.00	\$	1,596.00	\$	104.50	0.22
10	895	0.28	\$	250.60	\$	3,007.20	\$	207.02	0.23
11	946	0.28	\$	264.88	\$	3,178.56	\$	-	0.00 Port Use
12	895	0.28	\$	250.60	\$	3,007.20	\$	165.20	0.18
13	946	0.28	\$	264.88	\$	3,178.56	\$	264.88	0.28
14	895	0.28	\$	250.60	\$	3,007.20	\$	198.13	0.22
15	946	0.28	\$	264.88	\$	3,178.56	\$	197.83	0.21
16	1005	0.28	\$	281.40	\$	3,376.80	\$	197.76	0.20
17	946	0.28	\$	264.88	\$	3,178.56	\$	197.83	0.21
18	499	0.28	\$	139.72	\$	1,676.64	\$	79.85	0.16
19	1593	0.28	\$	446.04	\$	5,352.48	\$	-	0.00 Vacant
20	990	0.28	\$	277.20	\$	3,326.40	\$	135.00	0.14 Teed
21	990	0.28	\$	277.20	\$	3,326.40	\$	191.79	0.19
22	990	0.28	\$	277.20	\$	3,326.40	\$	206.99	0.21
23	1034	0.28	\$	289.52	\$	3,474.24	\$	-	0.00 Vacant
24	1005	0.28	\$	281.40	\$	3,376.80	\$	209.72	0.21
25	990	0.28	\$	277.20	\$	3,326.40	\$	217.80	0.22
26	1593	0.28	\$	446.04	\$	5,352.48	\$		0.00 Port Use
27	1320	0.28	\$	369.60	\$	4,435.20	\$	283.71	0.21
28	1230	0.28	\$	344.40	\$	4,132.80	\$	292.22	0.24
29	1115	0.28	\$	312.20	\$	3,746.40	\$	255.69	0.23
30	1115	0.28	\$	312.20	\$	3,746.40	\$	240.69	0.22
31	1115	0.28	\$	312.20	\$	3,746.40	\$	232.67	0.21
32	1115	0.28	\$	312.20	\$	3,746.40	\$	-	0.00 Vacant
33	1115	0.28	\$	312.20	\$	3,746.40	\$	-	0.00 Vacant
34	1320	0.28	\$	369.60	\$	4,435.20	\$	300.98	0.23
35	1320	0.28	\$	369.60	\$	4,435.20	\$	209.47	0.16
36	2500	0.28	\$	700.00	\$	8,400.00	\$	491.72	0.20
37	2500	0.28	\$	700.00	\$	8,400.00	\$	418.44	0.17 Teed
		Total Vacant POTB Use	\$	11,666.48 (1,637.16) (710.92)		139,997.76 (19,645.92) (8,531.04)	\$	6,597.96	0.16 Avg Sq Ft price
Tota	al Mon	thly Billing	_	9,318.40	_	111,820.80			
	- /-	, =====================================	-		*	,			



### Farm Land Leases:

FY 16-17

Farmers	Acreage	Price Per Acre Per	Year	Υ.	early Total	Mon	thly Total
Department 20 Airport							-
Abbott	49.33	\$	185.00	\$	9,126.05	\$	760.50
Averill	131.11 147		185.00 185.00	\$ \$	,	\$ \$	2,021.28 2,266.25
Christensen	4.96	\$	185.00	\$	917.60	\$	76.47
Sanchez	203.69	\$	185.00	\$	37,682.65	\$	3,140.22
Total Department				\$	99,176.65	\$	8,264.72
Department 30 Industrial Park							
Godinho	20	\$	185.00	\$	3,700.00	\$	308.33
Obrist	65	\$	185.00	\$	12,025.00	\$	1,002.08
Total Department				\$	15,725.00	\$	1,310.42

EV -14-1E	$\perp$		5			ľ	5		-	Departments	tmen	ts									- H		
67-67-13	1	1	۱,		1	"	<u> </u>		1	4	8			9		1		2		Total Cost per FY		Total Average Cost	ost
	5	Water	-"	Sewer		Water		Sewer		Water	S	Sewer	W.	Water	Sewer	jn	Water	<b>F</b>	Sewer		ξ	for FY 14-15 and FY15-	FY15
July	\$	110.20	\$	83.89	٠,	366.02	٠Ņ	311.99	\$	120.17	\$	107.93	\$		\$		\$ 329	329.66 \$	228.23			4	
August	<b>₽</b>	87.90	\$	82.79	٠,	484.25	ν.	381.97	\$ 2	112,17	•	103,33	\$	d	\$	6	\$ 368	368.69 \$	250.64				
September	ψ.	117.28	\$	87.87	\$	370.62	s	314.50	\$	113.86	s	104.31	-	0.2	S	ж		-	286.38				
October	\$	98.99	٠s	75.96	_	255.15	\$	274.08	\$	102.77	5	97.94	-	9		-31		+	183.41				
November	\$	90,14	❖	72.08	45	379.41	s	319.97	\$ 2	82.35	₩.	86.21	-		5	-6		-	208.81				
December	\$	86.02	\$	70.11	٠	471.12	\$	305.65	₩.	102,95	s	98.04	-	22	100	2)		+	202.93				
January	\$	86.08	\$	70.04	\$	752.37	v	470.52	\$	62.60	v	74.87	₩.	197.08	\$ 17	179.85		+	186.85				
February	\$	86.80	\$	70.36	\$	607.79	\$	385.96	\$	69.32	\$	78.73	s	193.82	\$ 17	-		-	197.12				
March	٠,	109.84	ŧ\$	79.89	\$	546.93	\$	330.16	\$ 5	83.92	\$	87.12	\$	212.24	\$ 18	185.99	\$ 232	-	172.55				
April	\$	92.56	\$	73.57	Ş	1,580.69	\$	332.02	\$	118.17	\$	106.78	45	274.36	\$ 220	-		-	180.76				
May	φ.	94.86	ν.	74.99	٠	584.28	s	296.56	\$	85.26	\$	87.88	\$	247.74		-			161.59				
June	v	103.17	v	79.66	\$	524.29	\$	305.74	\$	77.50	\$	83.43	φ.	320.96	\$ 259	259.74	\$ 207	207.00 \$	157.80				_
Sub Total FY 14-15	\$	1,163.84	w	921.21	٧٠	6,922.92	v,	4,029.12	٧,	1,131.04	₩.	1,116.57	٧,	1,446.20	\$ 1,23	1,235.21	\$ 3,395	3,395.74 \$	2,417.07	\$ 23,778.92	1.92		•
FY -15-16		2	20			m	30			4	40			09				20					
	2	Water	Ľ	Sewer	>	Water	Ľ	Sewer	Ĺ	Water	1	Sewer	Ň	Water	Sewer	_	Water	1	Sewer		-		
July	\$	192.53	\$	179.26	\$	568.77	φ.	325.22	\$	120.84	\$	108.31	47	387.13	\$ 306	19	\$ 261	261.37 \$	189.01				
August	\$	186.13	45	125.30	\$	780.86	\$	352,09	\$	198.71	₩.	152.40	1/1	433.87	\$ 329	329.60		256.24 \$	183.34				
September	\$	106.63	\$	81.04	\$	763.97	₩	554.14	\$	195.92	ı,	151.43	٧٠	352.16	\$ 270	+		251.15 \$	180.42				
October	\$	95.72	v	75.58	\$	752.81	\$	438.64	\$ 1	179.13	45	141.79	\$	251.69	\$ 213	211.02	\$ 218	218.12 \$	161.45				
November	\$	89.41	\$	71.96	\$	851.23	s,	494.76	\$	126.53	₩.	111.58	\$	209.81	\$ 187	182.63	\$ 203	203.70 \$	153.17				
December	\$	86.44	s	70.35	٠,	842.68	\$	499.23	\$	204.28	₩.	156.23	v	177.85	\$ 139	139.34	\$ 211	211.15 \$	157.45				
January	\$	86.14	\$	70,18	\$	524.60	s	330.63	\$	202.82	٠,	155.40	\$	152.76	\$ 127	127.36		226.12 \$	166.04				
February	\$	86.26	\$	70.15	\$	727.27	\$	436.83	\$	198.52	₩.	152.92	\$	167.18		-		₩-	167.71				
March	\$	108.80	٠,	83.19	\$	649.05	φ.	375.63	\$	142.22	₩.	120.60	\$	165.55	\$ 133	—		-	140.85				
April	\$	92.44	\$	73.00	\$	643.66	ψ.	371.56	\$	162.10	₩.	132.01	۰s	209.24	\$ 155	155.69	\$ 236	-	172.06				
May					L		L		L							-		-					
June			Ц		Ц											П		H					
Sub Total FY 15-16	4	1,130.50	₩.	900.01	₹\$	7,104.90	Ś	4,178.73	v	1,731.07	\$	1,382.67	٠,	2,507.24	\$ 1,990.90		\$ 2,275.72	5.72 \$	1,671.50	\$ 24,873.24	.24		
Average for FV14-15 and FV15-16 per dept.	45	1,147.17	45	910.61	· v	7,013.91	\$	4,103.93	45	1,431.06	\$	1,249.62	v	1,976.72	\$ 1,613.05		\$ 2.835.73	5.73 \$	2.044.29				
FY 16-17 Increase		25%		25%		25%		25%	,	25%		25%		25%		25%		- La -	25%		v.	24,326.08	90.
Department FY 16-17 Totals Rounded	त त ५ ५	1,433.96	50 50	1,138.26	s s	8,767.39	\$	5,129.91	v v	1,788.82	\$ 2	1,562.03	s s	2,475.00	\$ 2,016.32		\$ 3,544.66	\$ 000.5	2,555.36				
Total Water Total Sewer	\$ 18	\$ 18,005.73																					

Rounded Numbers - Use for Budget \$ 18,015.00 Sewer