

# Port of Tillamook Bay Adopted FY 17-18 Budget





April 28, 2017

Honorable Members of the Board of Commissioners & Members of the Budget Committee Port of Tillamook Bay

### RE: Fiscal Year 2017-18 Budget Message

Dear Members of the Board and Budget Committee Members:

As the Port of Tillamook Bay prepares for its 2017-2018 fiscal year, I would like to outline to each of you the issues that we are carrying into this next fiscal year and the financial ramifications that these issues will have on this and future fiscal years of the Port of Tillamook Bay.

The Port of Tillamook Bay is wrapping up on numerous, unprecedented capital projects. Since December of 2007, we have continued to work with Oregon Emergency Management (OEM) and Federal Emergency Management Agency (FEMA) in moving forward with the FEMA Alternate Projects in lieu of repairing the railroad facility. Construction is winding down; only the Hoophouses and the Southern Flow Corridor projects, which have both started, have yet to be completed and must be completed by December 31, 2017. The Project close-out process has begun.

The railroad division continues to have very limited revenue, relying mostly on crossings and encroachments, and a small amount of switching revenue in Banks. In FY 15·16, we repaired track on the east side out of Banks and started rail car storage. The Port continues to bear the debt load for the railroad, as it has since the storm of December 2007. The Oregon Coasts Scenic Railroad continues to lease the western portion of the rail and STIA, that includes the Port, Tillamook County, and Oregon Departments of Forestry and Parks, has been formed to work on railbanking of the Salmonberry Trail. To date, the POTB has expended mostly staff time plus legal fees.

As we review the Proposed Budgets for the:

- Revenue Bond Fund
- Port General Fund Administration
- Port General Fund Airport
- Port General Fund Industrial Park
- Port General Fund Utilities
- Port General Fund Railroad
- Port General Fund NAST Museum
- Port General Fund Digester

you will notice the following:

1. We have overcome some hurdles with the landfills and now expect to be exempted from financial assurance.

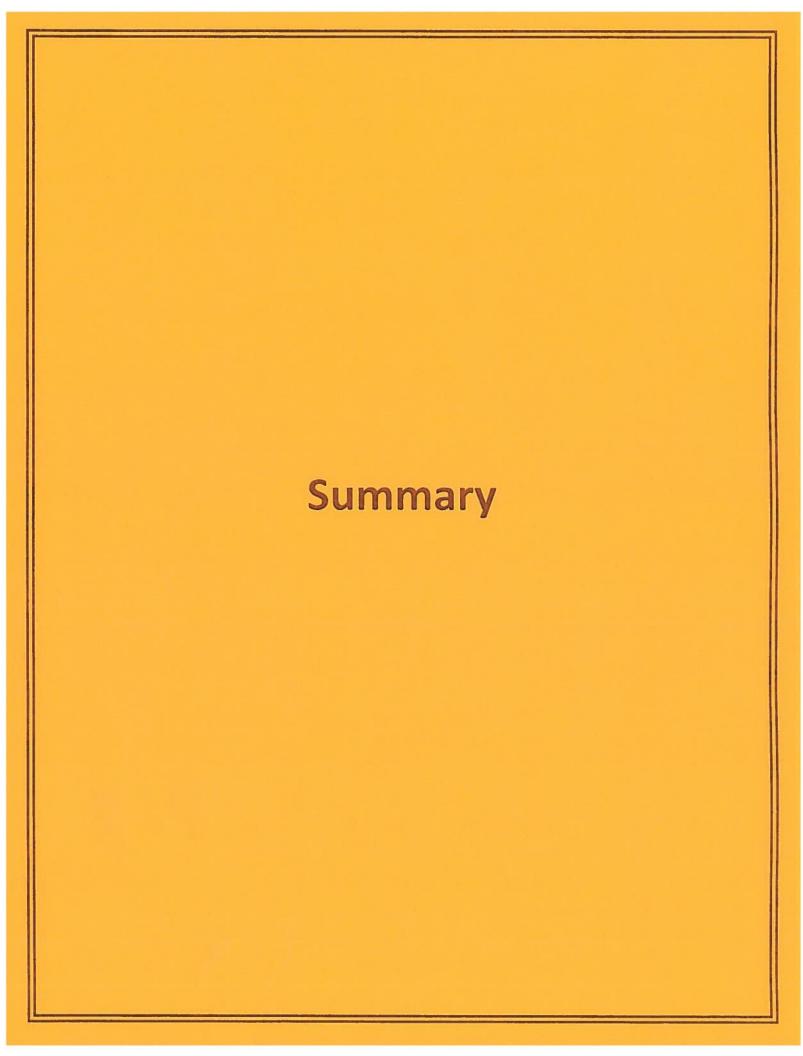
- 2. Building Fund. This is not a true "Fund" again this year, with sequestered capital as such, but will instead show up as a column on the LGIP holding account as <u>Building Fund</u>, with a goal of \$30,000 by the end of the fiscal year. The budget is small this year, but can be modified in future years and a true Fund created. We would also like to have "funds" for road repair and water/sewer improvements into the future, expected to be implemented this fiscal year 2017-2018.
- 3. The board decided to end operation of the digester in February 2016 by giving the participating dairies a 60-day notice of closure. This prompted involvement from Tillamook County Creamery Association (TCCA) with an offer to cover most expenses if we would push the end date to June 30, 2016 and again until September 30, 2016. You will note that again we are budgeting for a loss, while staff continues to search for revenue and reduce operational costs. As of today, the digester has been shut down and staff continue to work with interested parties on operating and leasing the facility.
- 4. Staff worked with David Ulbricht of SDAO Financial Services to refinance seven existing debts, including the line of credits. This has freed up significant cash flow.
- 5. Fringe benefit level is being reevaluated at this time. A 3% cost of living increase is being recommended for all Port employees. Any overtime for eligible employees will continue to be on a manager-approved basis.

The preparation of the FY 2017-2018 Budget has been accomplished by Pami Boomer, Office Administrator. She has continued to keep up to date with trainings from the Department of Revenue and Budget Law trainings. All supervisors have worked together to create an accurate and realistic budget proposal for this fiscal year, working with the best information we have at the time as well as not adding too many assumptions.

Please remember that we strive to create a realistic budget. That said, there are unforeseen expenses and revenues that cannot be captured during budget time. There are also items that are beyond our control. We come up with the best estimate we can with the best information we have at the time.

I look forward to our presentation of this proposed FY 2017-2018 Budget to each of you and again thank you for your participation and contribution to this annual process as each of us seek to improve the Port of Tillamook Bay. We have the chance to change the economy not only for the Port of Tillamook Bay, but Tillamook County as well.

Michele Bradley General Manager



# PORT OF TILLAMOOK BAY - ADOPTED BUDGET 2017-18 Summary

Department	Revenue	Expense	0	ver / (Under)
Net Capital Beg.	\$ 750,000.00	\$ -	\$	750,000.00
Admin	\$ 67,838	\$ 344,798	\$	(276,959.71)
Airport	\$ 700,717	\$ 872,931	\$	(172,214.02)
Industrial Park	\$ 3,320,812	\$ 3,263,560	\$	57,251.85
Utilities	\$ 444,640	\$ 446,084	\$	(1,443.86)
Rail Road	\$ 360,000	\$ 283,980	\$	76,019.51
Museum	\$ 611,950	\$ 831,527	\$	(219,577.37)
Digester	\$ 60,000	\$ 273,077	\$	(213,077.00)
Totals	\$ 6,315,957	\$ 6,315,957	\$	0

<sup>\*</sup> The Net Capital Beg. has money that is allocated for each department. It is not reflected in the over/(under) line per department.

## PORT OF TILLAMOOK BAY - ADOPTED BUDGET 2017-18 Summary

	p.	oposed	Δ.	pproved	Ad	onted		p.	roposed	٨٠٠	proved	1	lopted
Revenue	L.FL	oposeu	A	pproveu	MU	opteu	Expense	1	ohoseu	Ap	proveu	AL	opteu
Net working Capital (accrual basis)	\$	750,000	\$	750,000	\$	750,000	LOC 142	5		Ś	1.00	Ś	2
LOC 142	\$	, 50,000	\$	750,000	\$	, 50,000	172	Υ.		*		*	
LOC 160	\$		Ś		\$	-							
	·												
Total Revenues	\$	750,000	\$	750,000	\$	750,000	Total Expenses	\$	ħ	\$		\$	-
Admin	Pi	oposed	A	pproved	Ad	onted		Pi	roposed	An	proved	Ac	lopted
Revenue	-	opossu		pro co	, ,,,,,	opica	Expense		oposou	. vle	piotos	7.16	орсса
Taxes	\$	54,038	\$	54,038	\$	54,038	Personal Services	\$	128,961	\$	134,562	\$	134,562
Interest	\$	6,000	\$	6,000	\$	6,000	Capital Outlay	\$		\$	226	\$	
Other Revenue	\$	7,800	\$	7,800	\$	7,800	Long Term Debt	\$	6,836	Ś	6,836	Ś	6,836
							Transfers to RB	\$	- 0	\$		\$	_
							Audit, Accounting Services	\$	70,000	\$	70,000	\$	70,000
							Promotional Development	\$	10,000	\$	10,000	\$	10,000
							Interest Expense	\$	-	\$	-	\$	_
							Other Expense	\$	123,400	\$	123,400	\$	123,400
Total Admin Revenues	\$	67,838	\$	67,838	\$	67,838	Total Admin Expenses	\$	339,197	\$	344,798	\$	344,798
Airport	Pi	oposed	A	pproved	Ad	opted	Cora mantanasero	Pi	roposed	Ap	proved	Ad	lopted
Revenue		•					Expense						
Rent (Building, Land, Hangar)	\$	301,217	\$	301,217	\$	301,217	Personal Services	\$	300,332	\$	315,332	\$	315,332
Aviation Fuel Sales	\$	120,000	\$	120,000	\$	120,000	Capital Outlay	\$	280,000	\$	280,000	\$	280,000
RV Park	\$	8,000	\$	8,000	\$	8,000	Long Term Debt	\$	1,095	\$	1,095	\$	1,095
Other Revenue	\$	4,500	\$	4,500	\$	4,500	Advertising	\$	2,000	\$	2,000	\$	2,000
Grant Revenue	\$	267,000	\$	267,000	\$	267,000	Aviation Fuel for Retail	\$	100,000	\$	100,000	\$	100,000
							Other Expense	\$	174,504	\$	174,504	\$	174,504
Total Airport Revenues	\$	700,717	\$	700,717	\$	700,717	Total Airport Expenses	\$	857,931	\$	872,931	\$	872,931
Industrial Park	Pi	oposed	A	pproved	Ad	opted		PI	roposed	Ap	proved	Ad	lopted
Revenue							Expense						
Rent (Building, Land, RV Storage)	\$	1,076,500	\$	1,076,500	\$	1,076,500	Personal Services	\$	450,462	\$	471,462	\$	471,462
Other Revenue	\$	139,000	\$	139,000	\$	139,000	Capital Outlay	\$	2,148,148	\$	2,148,148	\$	2,148,148
Grant Revenue	\$	2,105,312	\$	2,105,312	\$	2,105,312	Long Term Debt	\$	323,790	\$	323,790	\$	323,790
							Maintenance & Supplies	\$	60,000	\$	60,000		60,000
							Promotional Development	\$	1,500	\$	1,500	\$	1,500
							Fuel / Oil	\$	30,000	\$	30,000		30,000
							Electricity	\$	84,000	\$	84,000	\$	84,000
							,						
Total Industrial Park Revenues	Ś	3,320,812	\$	3,320,812	_	3,320,812	Other Expense Total Industrial Park Expenses	\$	144,660 3,242,560	\$	144,660 3,263,560	\$	144,660 3,263,560

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Revenue							Expense						
Water Income	\$	196,080	\$	196,080	\$	196,080	Personal Services	\$	162,277	\$	171,377	\$	171,377
Sewer Income	\$	167,560	\$	167,560	\$	167,560	Capital Outlay	\$	60,000	\$	60,000	\$	60,000
Septage Receiving	\$	75,000	\$	75,000	\$	75,000	Long Term Debt	\$	9,457	\$	9,457	\$	9,457
Other Revenue	\$	6,000	\$	6,000	\$	6,000	Maintenance & Supplies	\$	25,900	\$	25,900	\$	25,900
Grant Revenue	\$	-	\$	291	\$	100	Testing	\$	16,500	\$	16,500	Ś	16,500
							Water	\$	115,000	\$	115,000	Ś	115,000
							Other Expense	\$	47,850	,	47,850	Ś	47,850
Total Utilities Revenues	\$	444,640	\$	444,640	\$	444,640	Total Utilities Expenses	\$	436,984		446,084	\$	446,084
Rail Road	D	roposed	۸	pproved	Ac	lonted		D	non-need	Α.		A -	and ad
Revenue	- 4	oposed	-	pproved	AL	opteu	Expense		roposed	A	pproved	AU	opted
Rent (Crossings, Easements)	\$	FF 000	<i>ć</i>	55,000	À	55,000		_	67.000		58.000	Α.	
		55,000	\$	55,000		,	Personal Services	\$	67,888	\$	67,888	\$	67,888
Switching	\$	160,000	\$	160,000		160,000	Capital Outlay	\$	1141	\$		\$	
Car Storage	\$	70,000	\$	70,000	-	70,000	Long Term Debt	\$	18,242	\$	18,242	\$	18,242
Other Revenue	\$	75,000	\$	75,000	Ş	75,000	Maintenance & Supplies	\$	10,000	\$	10,000	\$	10,000
							Tariff	\$		\$	95,000	\$	95,000
							Contractual Services	\$	40,000	\$	40,000	\$	40,000
							Other Expense	\$	52,850	\$	52,850	\$	52,850
Total Railroad Revenues	\$	360,000	\$	360,000	\$	360,000	Total Railroad Expenses	\$	283,980	\$	283,980	\$	283,980
Museum	Pr	roposed	A	pproved	Ac	lopted		Pi	roposed	A	oproved	Ad	opted
Revenue							Expense						
Museum Revenue (Attendance)	\$	350,000	\$	350,000	\$	350,000	Personal Services	\$	543,158	\$	492,457	\$	492,457
Gift Shop	\$	150,000	\$	150,000	\$	150,000	Capital Outlay	\$	30,000	\$	30,000	\$	30,000
Café / Catering	\$	76,000	\$	76,000	\$	76,000	Long Term Debt	\$	-	\$	-	\$	-
Building Rent / RV Storage	\$	20,000	\$	20,000	\$	20,000	Cost of Goods Inventory	\$	75,000	\$	75,000	\$	75,000
Donations	\$	4,000	\$	4,000	\$	4,000	Cost of Goods Café / Catering	\$	55,000	\$	55,000	\$	55,000
Other Revenue	\$	11,950	\$	11,950	\$	11,950	Museum Exhibits	\$	20,000	\$	20,000	\$	20,000
							Advertising & Promotion	\$	25,000	\$	25,000	\$	25,000
							Other Expense	\$	134,070	\$	134,070	\$	134,070
Total Museum Revenues	\$	611,950	\$	611,950	\$	611,950	Total Museum Expenses	\$	882,228	\$	831,527	\$	831,527
Digester:	Pr	roposed	A	pproved	Ac	lopted		Pi	roposed	A	oproved	Ad	opted
Revenue							Expense						
Rent	\$	60,000	\$	60,000	\$	60,000	Personal Services	\$	•	\$	-	\$	51
Other Revenue	\$	-	\$	-	\$		Capital Outlay	\$	-	\$	-	\$	· ·
							Long Term Debt	\$	41,577	\$	41,577	\$	41,577
							Wheeling Charges	\$	36,000	\$	36,000	\$	36,000
							Contracted Transporting Charge	\$		\$	-	\$	383
							Contracted Services	\$	75,000	\$	75,000	\$	75,000
							Other Expense	\$	120,500	\$	120,500	Ś	120,500
Total Digester Revenues	\$	60,000	\$	60,000	\$	60,000	Total Digester Expenses	\$	273,077	_	273,077	\$	273,077
Total Revenues - General Fund	\$	6,315,957	\$	6,315,957	\$	6,315,957		\$	6,315,957	\$	6,315,957	\$	6,315,957

Proposed Approved Adopted

**Utilities** 

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Proposed Approved Adopted

General Funds Resources

RESOURCES	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
Net working Capital (accrual basis)	203,206	750,000	324,200	750,000	750,000	750,000
LOC 142 LOC 160	-	5,000,000 1,000,000	5,000,000	-	•	
ADMINISTRATION - 10		W. W. Taran	Version I			
OPERATING REVENUE						
40020 Service Charges	16,999	2,439	5,000	5,000	5,000	5,000
40025 LGIP Interest Income	915	2,807	1,000	3,000	3,000	3,000
40026 Lottery Bond Interest 40090 Public Records Request	5,201	6,328 -	3,000	3,000	3,000	3,000
40100 Miscellaneous Income	599 4,244		200	200	200	200
40225 Timber Sales	4,244	3,914	1,000	1,000	1,000	1,000
OPERATING REVENUE TOTALS	27,958	15,488	10,200	12,200	12,200	12,200
	27,330	15,400	10,200	12,200	12,200	12,200
GRANT REVENUE						
SMC Funds - FEMA/OEM GRANT REVENUE TOTALS		(*)				
GRAINT REVENUE TOTALS			-	*	-	
OTHER REVENUE						
40170 Current Taxes	45,934	48,700	45,000	45,000	45,000	45,000
40180 Prior Year Taxes	2,277	2,122	1,500	1,500	1,500	1,500
40190 Property Tax Interest	2	2	5	5	5	5
40200 Timber/Land County Taxes	3,031	1,937	2,296	7,533	7,533	7,533
50600 Insurance Proceeds	-	-	-	-	100	-
50650 TLW Revenue Share	-	1,600	4,600	1,600	1,600	1,600
OTHER REVENUE TOTALS	51,244	54,361	53,401	55,638	55,638	55,638
TOTAL ADMIN REVENUE	79,202	69,849	63,601	67,838	67,838	67,838
INDUSTRIAL PARK - 30		5 1 1 18"			Semiliari.	91. 7.50
OPERATING REVENUE						
40015 Landfill Tipping Fee	24,192	-		(17)		-
40040 Building & Land Rent	697,470	852,372	800,000	926,500	926,500	926,500
40041 Land Rent	-	-	15,725	60,000	60,000	60,000
40042 RV Storage		7-0	50,000	90,000	90,000	90,000
40090 Public Records Request	-	16	-	-	-	-
40700 Headquarters Receivable Payment	£55	100	24,000	24,000	24,000	24,000
40045 Event Rental Income	(1 <del>12</del> )	50	10,000	15,000	15,000	15,000
40080 Food Cart Rent	*	100	1,500		-	-
40160 Property Tax from Renters	04.000	-	14,000	15,000	15,000	15,000
40095 Airport Business Park	84,000	84,000	84,000	84,000	84,000	84,000
40210 Reimburse Prior Expenses 40220 Sale of Assets	180	19	-	-		-
40270 Museum Income	47,844	380	-	-	-	-
40100 Miscellaneous Income	1,273	16,618	1,000	1,000	1,000	1,000
40225 Timber Sales	1,273	-	1,000	-	-	-
OPERATING REVENUE TOTALS	854,959	953,175	1,000,225	1,215,500	1,215,500	1,215,500
		000,000		2,223,000	-,220,000	1,210,300
GRANT REVENUE						
IFA Port Planning and Marketing Grant	-	-	-	0.83	5 <del>-</del> 0	*
Industrial Warehouse Business Park - FEMA F	- E7 E01	4,688	5.	13 <b>5</b> 7 1020	177	ž.
FEMA Alternate Projects A & E - FEMA - PW 9 FEMA Alternate Projects A & E - OR Bonds - IF	57,581 15,146	6,039	ă.	-	•	
FEMA Equipment Purchase - PW 939	15,146 334	1,002 58,952	-	256 250	356,250	356 350
Equipment Match - PW 939	554	58,952	-	356,250 118,750	356,250 118,750	356,250 118,750
Equipment materials (* 99 555	-	-		110,/30	110,/30	110,730

RESOURCES	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
FEMA - Road Improvements - FEMA - PW 945	157,460	54,343		12	2	_
FEMA - Road Improvements - OR Bonds -IFA-	32,255	2,031	848	-	2	
Truck Scales Installation - FEMA	17,260	574		_		_
FEMA - Administration Bldg FEMA	92,030	4,070	225,000	128,505	128,505	128,50
FEMA - Administration Bldg OR Bonds	-	-	223,000	120,505	120,505	120,50
FEMA - Administration Bldg Other	-	2	75,000	12		
FEMA - Bldg. 11 Improve - FEMA	579,513	400	7.5,000		2	
FEMA - Bldg. 11 Improve - OR Bonds -IFA-	177,307	9,396	848	-	<u> </u>	
FEMA - Bidg. 12 Improve - FEMA	211,001	278	-	-		-
FEMA - Bldg. 18 Improve - FEMA	_	355	3-3	-	-	
FEMA - Bldg. 19 Improve - FEMA	3,791	353		_	-	
FEMA - Bldg. 59 Improve - FEMA	580,231	821			-	
FEMA - Bldg. 59 Improve - OR Bonds	178,158	9,075	5-4-5 5- <b>-</b>	2	2	
POTB Shop Construction - FEMA Funds	1,341,244	81,001	-	12		
POTB Shop Construction - OR Bonds -IFA	-,,	-,	_	_	Δ;	-
FEMA - Greenhouses- PW 955- FEMA Funds	3,443	22,843	30,000	30,675	30,675	30,67
FEMA Alt. Projects Development - FEMA - PW	465	415	50,000	-	30,073	50,0
FEMA -Greenhouses- PW 955- Matching Func	5,428	7,108	10,000	10,225	10,225	10,2
OBDD Brownsfield	5,420	-	-	-	10,223	
Southern Flow Corridor - Other Match	-	648,671	1,987,601	716,401	716,401	716,40
Southern Flow Corridor - FEMA	125,844	909,492	676,553	557,130	557,130	557,13
Southern Flow Corridor - Matching Funds	343,586	505,452	225,518	187,376	187,376	187,3
SDAO Safety Grant	2,994	_	-	107,570	107,570	
GRANT REVENUE TOTALS	3,714,070	1,821,906	3,229,672	2,105,312	2,105,312	2,105,3
TOTAL IP REVENUE	4,569,029	2,775,081	4,229,897	3,320,812	3,320,812	3,320,8
AIRPORT - 20					METALES	
OPERATING REVENUE						
O Building & Land Rent	244,013	247,624	125,000	125,000	125,000	125,0
3 Hangar Rent	-		79,200	78,217	78,217	78,2
1 Land Rent	-	-	99,100	98,000	98,000	98,0
O Aviation Fuel Sales	98,447	108,341	120,000	120,000	120,000	120,0
O Miscellaneous Income	-	1,490	-	-	-	-
7 Retail Sales	425	182	200	-	343	
Reimburse Prior Expense	1,399	-	-		:(+)	
O Hunting Permits	2,930	2,175	2,500	2,500	2,500	2,5
4 Rental Car Income	-	-	2,000	2,000	2,000	2,0
O RV Park	6,884	6,733	5,500	8,000	8,000	8,0
OPERATING REVENUE TOTALS	354,098	366,544	433,500	433,717	433,717	433,7
GRANT REVENUE						
FAA AIP Project - Fencing	_	9,987		-	S.E.S	
FAA AIP Project - Fencing & Drainage-Matchir	-	-	1771)		575	25
FAA - AIP Project Runway Overlay	3,857	( -	-	-		
Connect Oregon Grant - FAA Match	-	-	(2)	2	-	-
Business Park Development-Near Space-FEM,	1,552	659	-	-	-	
FEMA - Airport FBO - FEMA	-	1,216	(*)	-		-
FEMA - Airport FBO - OR Bonds	-	050	-	=	1000	
FAA AIP - Apron Rehab 1	-	_	117,000	117,000	117,000	117,0
OBDD Grant SPWF	_	17,125	355,000	150,000	150,000	150,0
OBDD Grant SRF	-	486,627	22,000	150,000	-	230,0
GRANT REVENUE TOTALS	5,410	515,613	494,000	267,000	267,000	267,0
TOTAL AUDDON'T DELICATION	252.500	000 100	007.757			
TOTAL AIRPORT REVENUE	359,508	882,158	927,500	700,717	700,717	700,7

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RESOURCES	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
	_					
UTILITIES - 40						
OPERATING REVENUE						
40060 Water Income	116,119	110,671	165,000	175,470	175,470	175,470
40070 Sewer Income	94,443	97,793	115,000	150,000	150,000	150,000
40057 Storm Water Maint. Revenue	-	-	6,000	6,000	6,000	6,000
40062 Water (Port Usage)	-	-	18,015	20,610	20,610	20,610
40072 Sewer (Port Usage)	-	-	12,415	17,560	17,560	17,560
40100 Miscellaneous Income	-	-	-	-	-	-
40130 Septage Receiving Station	34,429	85,716	50,000	75,000	75,000	75,000
OPERATING REVENUE TOTALS	244,991	294,180	366,430	444,640	444,640	444,640
GRANT REVENUE						
FEMA Water Loop PW 944	1,633	225,866	<u>~</u>	20		
FEMA Septage Receiving	<u>-</u>	254	2	(4)		74
GRANT REVENUE TOTALS	1,633	226,120	*	*	141	:-
TOTAL UTILITIES REVENUE	246,624	520,300	366,430	444,640	444,640	444,640
RAILROAD - 50						
OPERATING REVENUE						
40515 Switching Charge - Originating	170,996	1/0 252	160,000	160,000	160,000	160,000
40620 Reclaim	170,996	148,253	160,000	160,000	160,000	160,000
40210 Reimbursement of RR Expense	-	443		_	-	-
40040 Use of Property, Buildings, Equipment				EE 000		EE 000
40290 Insurance Reimbursement	137,193	50,895	100,000	55,000	55,000	55,000
50600 Insurance Proceeds	337,762	-	-	7.	-	
40530 Car Storage	28,426			70.000	70.000	_
9	-	25,022	60,000	70,000	70,000	70,000
Fiber Lease Payment OCSR Revenue Share Payment	-	-	-	60,000	60,000	60,000
40100 Miscellaneous Income	-	10,205	*	15,000	15,000	15,000
40090 Public Records Request	50	10,205	50	-	3.0	-
OPERATING REVENUE TOTALS	674,426	234,817	320,050	360,000	360,000	360,000
OPERATING REVENUE TOTALS	074,420	234,017	520,030	360,000	360,000	360,000
OTHER REVENUE	900 000					
Sale of Property	900,000	(#()	20.000	-	-	-
40225 Sale of Timber	155 635	152.020	20,000	-		-
40405 Short Line Tax Credits OTHER REVENUE TOTALS	155,625 1,055,625	153,038 153,038	155,000 175,000			
OTHER REVEROE TOTALS	1,033,023	133,036	173,000	5.	-	
TOTAL RAILROAD REVENUE	1,730,051	387,855	495,050	360,000	360,000	360,000
DIGESTER - 70						
OPERATING REVENUE						
40040 Rent	-	150	37,500	60,000	60,000	60,000
40100 Miscellaneous	-	2,500	5,000	-	-	.5
40400 Biomass Tax Credit	477,780	544,043	200,000	2	-	ě
40410 Electric Power Sales	278,905	384,002	12,000	22	141	2
40320 Manure Fiber	142,294	97,512	45,000		(a)	~
40480 Carbon Credit Sales		-	50,000	*	9+0	-
OPERATING REVENUE TOTALS	898,979	1,028,058	349,500	60,000	60,000	60,000
GRANT REVENUE						
Digester Upgrade - FEMA Funded	236,152	-	2	27	-	9
GRANT REVENUE TOTALS	236,152	343		: 12	197	

	Adopted	Actual	Adopted	Proposed	Approved	Adopted
RESOURCES	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
	_					
TOTAL DIGESTER REVENUE	1,135,131	1,028,058	349,500	60,000	60,000	60,00
NAST MUSEUM - 60						
OPERATING REVENUE						
0270 Museum Revenue	153,568	374,986	520,000	350,000	350,000	350,00
0110 Gift Shop	44,696	136,552	300,000	150,000	150,000	150,00
0275 Café	33,328	81,907	150,000	70,000	70,000	70,00
0280 Catering		5,883	10,000	6,000	6,000	6,00
0045 Event Rental	-	1,500	5,000	5,000	5,000	5,00
0040 Subleases (Building and Land Rent)	70,202	113,614	144,000	20,000	20,000	20,00
0285 Children's Play Area Admissions	-	-	3,000	200	200	20
0100 Miscellaneous Income	77	22	-	-	-	-
0035 Donations	-	-	4,000	4,000	4,000	4,00
0286 ATM	-	-	250	250	250	25
0287 Penny Machine	-	-	500	1,500	1,500	1,50
O265 Special Events / Sponsor Revenue	-	400	5,000	5,000	5,000	5,00
OPERATING REVENUE TOTALS	301,872	714,864	1,141,750	611,950	611,950	611,95
GRANT REVENUE						
EDC Grant	-	4,649	-	-	-	-
GRANT REVENUE TOTALS	-	4,649	-	-	-	-
TOTAL NAST MUSEUM REVENUE	301,872	719,513	1,141,750	611,950	611,950	611,95
GENERAL FUND RESOURCE TOTAL	8,624,623	13,132,813	12,897,928	6,315,957	6,315,957	6,315,95

General Funds
Requirements
Summary

REQUIRMENT TOTALS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
LOC 142 Principal		5,000,000	5,000,000	200	-	
LOC 160 Principal		1,000,000		-	7.7	
ADMINISTRATION						Description
PERSONAL SERVICES	153,554	123,361	129,439	128,961	134,562	134,562
MATERIAL AND SERVICES	442,795	430,164	411,200	203,400	203,400	203,400
CAPITAL OUTLAY	2,250		-			
LONG TERM DEBT	1,000	44.839	1,201	6,836	6,836	6,836
TOTAL ADMINISTRATION REQUIRMENTS	599,599	598,365	541,840	339,197	344,798	344,798
AIRPORT						
PERSONAL SERVICES	177,732	205,280	332,561	300,332	315,332	315,332
MATERIAL AND SERVICES	219,404	241,109	260,949	276,504	276,504	276,504
CAPITAL OUTLAY	48,746	519,658	507,000	280,000	280,000	280,000
LONG TERM DEBT	37,145	33,124	34,631	1,095	1,095	1,095
TOTAL AIRPORT REQUIRMENTS	483,028	999,171	1,135,141	857,931		
TOTAL AIRFORT REQUIRIVENTS	463,026	333,1/1	1,155,141	857,931	872,931	872,931
INDUSTRIAL PARK						
PERSONAL SERVICES	391,899	377,732	465,592	450,462	471,462	471,462
MATERIAL AND SERVICES	233,338	239,561	301,500	320,160	320,160	320,160
CAPITAL OUTLAY	4,336,280	1,769,893	3,229,672	2,148,148	2,148,148	2,148,148
LONG TERM DEBT	168,020	158,189	158,396	323,790	323,790	323,790
TOTAL IP REQUIRMENTS	5,129,537	2,545,375	4,155,160	3,242,560	3,263,560	3,263,560
UTILITIES	ESSENAIN.					
PERSONAL SERVICES	190,335	214,771	200,963	162,277	171,377	171,377
MATERIAL AND SERVICES	154,550	140,067	197,850	205,250	205,250	205,250
CAPITAL OUTLAY	2	225,444	2	60,000	60,000	60,000
LONG TERM DEBT	53,220	47,807	47,806	9,457	9,457	9,457
TOTAL UTILITIES REQUIRMENTS	398,105	628,089	446,619	436,984	446,084	446,084
RAILROAD					3617 Y	10-10-10-10-1
PERSONAL SERVICES	46,006	53,261	51,503	67,888	67,888	67,888
MATERIAL AND SERVICES	222,684	517,438	197,160	197,850	197,850	197,850
CAPITAL OUTLAY	-	521,130	237,200	137,030	137,030	137,030
LONG TERM DEBT	153,496	145,712	150,671	18,242	18,242	18,242
TOTAL RAILROAD REQUIRMENTS	422,186	716,411	399,334	283,980	283,980	283,980
NAST MUSEUM						
PERSONAL SERVICES	111,789	314,724	345,414	543,158	492,457	492,457
MATERIAL AND SERVICES	153,600	146,896	419,245	309,070		
CAPITAL OUTLAY	133,000	140,030			309,070	309,070
LONG TERM DEBT			10,000	30,000	30,000	30,000
TOTAL NAST MUSEUM REQUIRMENTS	265,389	461,620	774,659	882,228	831,527	831,527
21000						,
DIGESTER						
PERSONAL SERVICES	230,051	184,035	84,194	-	77	i i
MATERIAL AND SERVICES	1,312,227	870,631	275,600	231,500	231,500	231,500
CAPITAL OUTLAY	44,715	201	¥	=	-	12
LONG TERM DEBT	16,643	17,099	18,382	41,577	41,577	41,577
TOTAL DIGESTER REQUIRMENTS	1,603,636	1,071,966	378,176	273,077	273,077	273,077
TRANSFER TO OTHER FUND		a jiha day				
Transfer to Revenue Bond Fund	64,932	68,472	67,000	-	_	
TOTAL TRANSFERS	64,932	68,472	67,000	Η		-
TOTAL REQUIRMENTS	9 966 410	12 090 460	12 907 020	6 215 057	6 215 057	6 215 052
TOTAL RECOGNISIENTS	8,966,410	13,089,468	12,897,928	6,315,957	6,315,957	6,315,957

Administration Requirements

CEN			NID
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GENERAL FUND	Adopted	Actual	Adopted	Droposod	Approved	Adopted
REQUIREMENTS	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
			2020 27	2027 20	2017 10	2017 10
ADMINISTRATION	uki lu		FILE WAY	China Stati	THE STATE	
PERSONAL SERVICES						
PAYROLL						
60010 Commissioner Expense	-	_	8,000	_	_	_
60010 Salaries - Administration	75,078	71,888	67,419	70,960	70,960	70,960
60135 Holiday Bonuses	· -	_	3,000	5,000	5,000	5,000
60020 Overtime	441	31	1,000	1,000	1,000	1,000
60150 Accrued Vacation	350	-	1,000	1,000	1,000	1,000
PAYROLL TOTALS	75,869	71,919	80,419	77,960	77,960	77,960
PAYROLL EXPENSES & BENEFITS						
60100 Social Security	5,713	4,829	5,770	8,870	8,870	8,870
60110 Unemployment Insurance	18,879	9,957	5,581	-	5,601	5,601
60120 Medical and Dental Insurance	21,112	25,147	18,700	24,487	24,487	24,487
60130 Workers Compensation	21,427	74	4,902	5,000	5,000	5,000
60140 Retirement	9,469	10,472	12,067	10,644	10,644	10,644
60185 Background Checks	-	-	1,000	1,000	1,000	1,000
60190 Employee Drug Testing	1,085	963	1,000	1,000	1,000	1,000
PAYROLL EXPENSE AND BENEFITS TOTALS	77,685	51,442	49,020	51,001	56,602	56,602
TOTAL PERSONAL SERVICES	153,554	123,361	129,439	128,961	134,562	134,562
MATERIALS AND SERVICES						
61230 Office Supplies	23,274	21,760	25,000	24,000	24,000	24,000
61250 Commissioner's Expenses	1,692	508	500	500	500	500
61270 Banking Charges	1,294	2,035	1,500	2,400	2,400	2,400
61280 Adv., Elections, Public Notices	2,032	317	2,500	2,500	2,500	2,500
61350 Finance Charges	1,933	3,730	4,000	2,000	2,000	2,000
61370 Credit Card Processing Fee	-	4	_	_	_	_
61380 Computer Supplies	-	13,284	5,000	5,000	5,000	5,000
61600 Consultants/Lobbying	2,550	600	· _	-	, -	_
61620 Legal Services	-	58	500	500	500	500
61630 Audit, Accounting Services	72,932	63,071	65,000	70,000	70,000	70,000
61670 Promotional Development	6,336	2,697	10,000	10,000	10,000	10,000
61510 Maintenance & Supplies	2,403	419	1,000	1,000	1,000	1,000
61590 Bad Debt		17,391	1,000	1,500	1,500	1,500
61710 Training/Classes	917	46	5,000	10,000	10,000	10,000
61720 Employment Services	-	-	200	5,000	5,000	5,000
62210 Telephone	15,596	14,576	18,000	15,000	15,000	15,000
62240 Trip Expense	3,337	1,613	4,000	2,000	2,000	2,000
62270 License, Fees, Dues, Subscriptions	21,570	34,454	20,000	20,000	20,000	20,000
62310 Miscellaneous	2,610	191	2,000	2,000	2,000	2,000
62440 Insurance	17,213	22,779	15,000	15,000	15,000	15,000
62710 Contractual Services	28,281	7,829	10,000	10,000	10,000	
62730 Meeting Expenses		3,998	5,000			10,000
62550 Interest Expense	2,968 235,860	218,803	216,000	5,000	5,000	5,000
MATERIAL AND SERVICE TOTALS	442,795	430,164	411,200	203,400	203,400	203,400
THE PROPERTY OF THE PARTY OF TH	772,733	-,30,104	722,200	200,400	203,400	200,400
CAPITAL OUTLAY						
Economic Development Study - OPPA	2,250	-	_		_	-
CAPTAL OUTLAY TOTALS	2,250		-	-	-	_
· · · · · · · · · · · · · · · · · · ·						

		DAL	700	BID
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	GENERAL FOND						
		Adopted	Actual	Adopted	Proposed	Approved	Adopted
	REQUIREMENTS	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
	A DA AINIGER A TION						
	ADMINISTRATION						
	LONG TERM DEBT						
	PRINCIPAL						
	TLC Principal	-	14,875	_	-	-	-
	2016 C/B USNB Refi	-	-	-	-	-	-
	PRINCIPAL TOTALS	-	14,875	-	-	-	-
	-	<del>-</del> "					
	INTEREST EXPENSE						
	TLC Interest	-	28,763	-	-	-	-
80480	2016 C/B USNB Refi	-	-	-	6,836	6,836	6,836
	INTEREST EXPENSE TOTALS	-	28,763	-	6,836	6,836	6,836
00120	Americation Europea		1 201	1 201			
	Amortization Expense	-	1,201	1,201	-	-	-
80470	Loan Fees	1,000	-	-	*	-	-
	ADDITIONAL DEBT EXP TOTALS	1,000	1,201	1,201	-	-	-
	DEBT TOTALS	1,000	44,839	1,201	6,836	6,836	6,836
	TOTAL ADMIN REQUIREMENTS	E00 500	E00 265	E41 040	220 107	244 700	244 700
	101VF VDIAIIIA VEGOIVEIAIEIA12	599,599	598,365	541,840	339,197	344,798	344,798

Airport Requirements

10 Temporary   1.0 Temporary	REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
Description   112,175   135,107   196,700   178,908   178,908   178,901   10 Salaries - Aleport   10 Temporary   10 Temporar	AIRPORT		17. 18 EV	The same			755.03
10 Salaries - Airport   112,175   135,107   196,700   178,908   178,908   178,908   178,908   178,908   178,908   178,909   10 Temporary	PERSONAL SERVICES						
10 Temporary   1.0 Temporary	PAYROLL						
20 Overlime	0010 Salaries - Airport	112,176	135,107	196,700	178,908	178,908	178,908
SO ACCURED VARIATION   1,000	0010 Temporary		-	-	-	-	-
### PAYROLL EXPENSES & BENEFITS  ***DAYROLL EXPENSES & BENEFITS**  ***DO Social Sacurity**  ***BO Social Sacurity**  ***B	0020 Overtime		993	1,000	1,000	1,000	1,000
### PAYROUL EXPENSES & BENEFITS  10 Social Security  ### 8.573   10,298   15,048   22,364   2					1,000	1,000	1,000
10 Special Security   8,573   10,298   15,048   22,364	PAYROLL TOTALS	114,211	136,100	198,700	180,908	180,908	180,908
10 Special Security   8,573   10,298   15,048   22,364	PAYROLL EXPENSES & BENEFITS						
10 Unemployment Insurance 2		8.573	10.298	15.048	22 364	22 364	22 364
20 Medical and Dental Insurance   40,092   36,942   60,000   58,224   58,224   58,224   58,000   50 Workers Compensation   16	•	-	-				
30 Workers Compensation	120 Medical and Dental Insurance	40,092	36,942		58.224		
140   Patriment	130 Workers Compensation						
TOTAL PERSONAL SERVICES   177,732   205,280   332,561   300,332   315,332	140 Retirement	14,769	21,864				26,836
MATERIALS AND SERVICES 30 Advertising Expense 30 Alayeritsing Expense 30 Alayeritsing Expense 31 Aloyer Statistics Services 31 Aloyer Statistics Services 32 Aloyer Statistics Services 33 Aloyer Statistics Services 33 Aloyer Statistics Services 33 Aloyer Statistics Services 34 Aloyer Statistics Services 35 Aloyer Statistics Services 36 Computer 37 Aloyer Statistics 38 Aloyer Statistics 39 Aloyer Statistics 30 Aloyer Statistics 31 Aloyer Statistics	PAYROLL EXPENSE AND BENEFITS TOTALS	63,521	69,180	133,861	119,424	134,424	134,424
MATERIALS AND SERVICES 30 Advertising Expense 30 Alayeritsing Expense 30 Alayeritsing Expense 31 Aloyer Statistics Services 31 Aloyer Statistics Services 32 Aloyer Statistics Services 33 Aloyer Statistics Services 33 Aloyer Statistics Services 33 Aloyer Statistics Services 34 Aloyer Statistics Services 35 Aloyer Statistics Services 36 Computer 37 Aloyer Statistics 38 Aloyer Statistics 39 Aloyer Statistics 30 Aloyer Statistics 31 Aloyer Statistics	TOTAL DEDOCULA CERTIFICA						
Standard Services	TOTAL PERSONAL SERVICES	177,732	205,280	332,561	300,332	315,332	315,332
Standard Services	MATERIALS AND SERVICES						
30 Jairorfal Services   3,600   1,560   500   1,200   1,200   34,000   84		-	671	_	_	_	-
30 Airport Business Park Rent	290 Janitorial Services	3.600		500	1.200	1,200	1.200
70 Processing Fees/Credit Cards   3,640   3,717   4,000   4,000   4,000   4,000   2,	330 Airport Business Park Rent		•				•
10 Camputer	370 Processing Fees/Credit Cards						
10 Aviation Fuel for Retail Sales	380 Computer	•		-			2,000
10 Maintenance and Supplies	500 Aviation Fuel for Retail Sales	84,356	101,150	100,000			
70 Promotional Development 49 787 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 10 1	510 Maintenance and Supplies	4,826					26,684
80 Safety Supplies	620 Legal Services	-	4,518	1,000			1,000
10 Training/Classes	570 Promotional Development	49	787	2,000	2,000	2,000	2,000
10   Telephone	580 Safety Supplies	88	-	200	2,200	2,200	2,200
10 Telephone	710 Training/Classes	-	~	1,000	5,000	5,000	5,000
10   Electricity   4,937   5,597   6,000   7,200   7	70 Retail Supplies	225	~	-	-	-	-
10 Trip Expense	10 Telephone	4,323	4,021	4,200	4,140	4,140	4,140
70 Licenses/Fees/Dues/Permits 7,165 2,297 7,500 7,850 7,850 7,850 7,850 80 RV Park Permits 50	20 Electricity	4,937	5,597	6,000	7,200	7,200	7,200
Section   Sect	40 Trip Expense				2,000	2,000	2,000
1,220   1,220   1,260   1,80		•	2,297		7,850	7,850	7,850
Testing							-
10 Miscellaneous	3	1,220					1,800
17,402	-	•	252				
Fuel for vehicles & maint. Equip.   3,275   1,893   3,000		47.403	-				
Contractual Services   - 25							
Meeting Expenses   300   500   500   -   -   -   -		3,2/5		3,000	3,000	3,000	3,000
25 Water		200		- F00	-	-	-
Sewer							
MATERIAL AND SERVICE TOTALS         219,404         241,109         260,949         276,504         276,504         276,504           CAPITAL OUTLAY         FEMA Business Park Development - Contractor         2,366         100         -		-	-				
CAPITAL OUTLAY  FEMA Business Park Development - Contrated 2,366 100		219,404	241,109				276,504
FEMA Business Park Development - Contractor 26,905 1,256 FEMA - Airport FBO - Contractor 26,905 1,256			,	,	-,	,== -	
FEMA - Airport FBO - Contractor 26,905 1,256							
FAA - AIP Project - Runway Overlay  FAA AIP Project - Fencing  16,838  8,161	•			-	-	-	-
FAA AIP Project - Fencing 16,838 8,161	·			-	-	-	-
So FAA AIP - Apron 2 Rehab   -   -   130,000   130,000   130,000   130,000   130,000   130,000   130,000   130,000   130,000   150,000				-	-	-	-
75 Tenant Improvements - Airport Business P - 23,514 355,000 150,000 1		16,838					
SEQUIPMENT - Near Space   - 486,627   22,000	•	-					130,000
CAPTAL OUTLAY TOTALS         48,746         519,658         507,000         280,000 <td>•</td> <td></td> <td></td> <td></td> <td>150,000</td> <td>150,000</td> <td>150,000</td>	•				150,000	150,000	150,000
LONG TERM DEBT         PRINCIPAL         2002 Refunding Obligation - US Bank       17,496       19,440       -       -       -         2006 Wells Fargo Capital Improvement Lo:       11,907       11,907       12,467       -       -       -         PRINCIPAL TOTALS       29,403       29,403       31,907       -       -       -         INTEREST EXPENSE					200.000	200.000	
PRINCIPAL           2002 Refunding Obligation - US Bank         17,496         19,440         -         -         -         -         2006 Wells Fargo Capital Improvement Lo:         11,907         11,907         12,467         - <td>CAPTAL OUTLAY TOTALS</td> <td>48,/46</td> <td>519,658</td> <td>507,000</td> <td>280,000</td> <td>280,000</td> <td>280,000</td>	CAPTAL OUTLAY TOTALS	48,/46	519,658	507,000	280,000	280,000	280,000
PRINCIPAL           2002 Refunding Obligation - US Bank         17,496         19,440         -         -         -         -         2006 Wells Fargo Capital Improvement Lo:         11,907         11,907         12,467         - <td>LONG TERM DEBT</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	LONG TERM DEBT						
2006 Wells Fargo Capital Improvement Lo:         11,907         11,907         12,467         -         -         -           PRINCIPAL TOTALS         29,403         29,403         31,907         -         -         -           INTEREST EXPENSE							
2006 Wells Fargo Capital Improvement Lo:         11,907         11,907         12,467         -         -         -           PRINCIPAL TOTALS         29,403         29,403         31,907         -         -         -           INTEREST EXPENSE	2002 Refunding Obligation - US Bank	17,496	17,496	19,440	-	-	-
PRINCIPAL TOTALS         29,403         29,403         31,907         -         -         -           INTEREST EXPENSE					-	-	-
	PRINCIPAL TOTALS	29,403			-	-	-
						-	
30 2016 C/B USNB Refi 1,095 1,095 1,095							
	30 2016 C/B USNB Refi	-	-	-	1,095	1,095	1,095

### **GENERAL FUND**

	Adopted	Actual	Adopted	Proposed	Approved	Adopted
REQUIREMENTS	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
AIRPORT				W. Silvery	L. 2 L. 14	
2002 Refunding Obligation - US Bank	3,256	2,381	1,944	-		-
2006 Wells Fargo Capital Improvement Lo:	1,680	1,146	586	-	-	-
INTEREST EXPENSE TOTALS	4,936	3,527	2,530	1,095	1,095	1,095
ADDITIONAL DEBT EXPENSES						
Loan Fees	194	194	194	-	-	
Accrued Interest	2,612	-	-	-	-	-
ADDITIONAL DEBT EXP TOTALS	2,806	194	194	-	•	
DEBT TOTALS	37,145	33,124	34,631	1,095	1,095	1,095
TOTAL AIRPORT REQUIREMENTS	483,028	999.171	1,135,141	857,931	872,931	872,931

20 - Airport 12 of 22

**Industrial Park** Requirements

**GENERAL FUND** 

GENERAL FUND						
REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
INDUSTRIAL PARK						
PERSONAL SERVICES						
PAYROLL						
60010 Maintenance Salaries	252,075	243,804	269,569	258,342	258,342	258,342
60010 Seasonal Maintenance	-	-	-	-	-	-
60020 Overtime	4,798	1,207	5,000	5,000	5,000	5,000
60150 Accrued Vacation	739		1,000	1,000	1,000	1,000
PAYROLL TOTALS	257,613	245,011	275,569	264,342	264,342	264,342
PAYROLL EXPENSES & BENEFITS	40.050	40.550				
60100 Social Security	19,068	18,570	20,622	32,293	32,293	32,293
60110 Unemployment Insurance 60120 Medical and Dental Insurance	- 02 220	70.000	19,948	-	21,000	21,000
60130 Workers Compensation	83,220	78,069	88,800	97,076	97,076	97,076
60140 Retirement	190 31,807	139 35,943	17,522 43,131	18,000 38,751	18,000	18,000
PAYROLL EXPENSE AND BENEFITS TOTAL	134,286	132,720	190,023	186,120	38,751 207,120	38,751 207,120
TATALE EN ENDE PARE DETECTION TO TAKE	154,200	132,720	150,025	100,120	207,120	207,120
TOTAL PERSONAL SERVICES	391,899	377,732	465,592	450,462	471,462	471,462
MATERIALS AND SERVICES	.,					
61290 Janitorial Services	9,845	8,695	12,000	13,500	13,500	13,500
61350 Late Fees	-	5	-	-	-	-
61370 Credit Card Processing Fee	897	1,104	1,200	2,400	2,400	2,400
61450 Property Tax Payments	298	765	14,400	15,000	15,000	15,000
61510 Maintenance & Supplies	45,276	47,825	60,000	60,000	60,000	60,000
61520 Landfill Maintenance	70	-	1,000	1,000	1,000	1,000
61620 Legal Services	8,851	13,231	10,000	10,000	10,000	10,000
61650 Equipment Rental	1,618	140	500	500	500	500
61670 Promotional Development	484	907	1,500	1,500	1,500	1,500
61680 Safety Supplies	2,705	351	1,000	1,000	1,000	1,000
61710 Training/Classes	180	-	500	500	500	500
61830 Signage	69	269	500	500	500	500
62210 Telephone	9,837	9,210	10,000	8,580	8,580	8,580
62220 Electricity	72,928	79,666	75,000	84,000	84,000	84,000
62240 Trip Expense	85	25,241	500	500	500	500
62270 License, Fees, Dues, Permit	914	4,224	6,000	6,000	6,000	6,000
62300 Garbage Services	3,952	3,953	4,500	4,800	4,800	4,800
62310 Miscellaneous	200	1,412	750	750	750	750
62330 Testing	-	2,560	3,000	3,000	3,000	3,000
62440 Insurance	47,427	23,958	50,000	50,000	50,000	50,000
62490 Fuel/Oil - Ind. Park	21,193	13,106	30,000	30,000	30,000	30,000
62710 Contractual Services	6,509	2,942	5,000	10,000	10,000	10,000
62730 Meeting Expenses	-	-	250	250	250	250
62525 Water	-	-	8,770	11,580	11,580	11,580
62530 Sewer MATERIAL AND SERVICE TOTALS	233,338	239,561	5,130 301,500	4,800	4,800	4,800 320,160
WATERIAL AND SERVICE TOTALS	233,336	239,361	301,300	320,160	320,160	320,160
CAPITAL OUTLAY						
FEMA Alternate Projects A & E - Admin - F	24,556	7,816	-	-	-	-
FEMA Equipment Purchase - PW 939	-	78,301	-	475,000	475,000	475,000
FEMA Equipment Purchase - PW 939 - Adı	390	-	-	-	-	-
FEMA - Industrial Warehouse Business Pa	495	5,134	-	-	-	-
FEMA - Truck Scales Installation - Contract	23,116	451	-	-	-	-
FEMA - Road Improvements - Contractor	208,617	72,168	-	-	-	-
FEMA - Bldg. 18 Improve - Contractor	148	-	-	-	-	-
FEMA - Bldg. 19 Improve - Contractor	5,256	109	-	-	-	-
FEMA - Bldg. 59 Improve - Contractor	770,191	551		-	-	-
FEMA - Bldg. 11 Improve - Contractor	767,870	834	200 000	474 011	494.011	474.0
FEMA - Administration Bldg Contractor	121,783	4,770	300,000	171,341	171,341	171,341

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REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
INDUSTRIAL PARK	The state of the					THE STATE OF
FEMA - POTB Shop Construction Contract	1,884,086	6,425				
FEMA - Alt. Project Development - PW 93	-	-	-	-	-	-
FEMA IP Greenhouses - PW955 - Contract	4,115	28,836	40,000	40,900	40,900	40,9
FEMA IP Greenhouses - PW955 - Admin	-	-	-	-	-	_
Southern Flow Corridor - Other Match	-	356,878	1,987,601	716,401	716,401	716,4
Southern Flow Corridor - FEMA	192,982	1,079,527	676,553	557,130	557,130	557,1
Southern Flow Corridor - Matching Funds	332,677	128,093	225,518	187,376	187,376	187,3
CAPTAL OUTLAY TOTALS	4,336,280	1,769,893	3,229,672	2,148,148	2,148,148	2,148,1
LONG TERM DEBT						
PRINCIPAL						
SPWF #L95003 - IP Rail Access	6,086	6,705	7,364	-	-	
SPWF #X03002 - Compost Facility	8,770	9,062	9,362	9,362	9,362	9,3
OBDD #040- 179 Compost Facility	36,462	37,861	39,312	39,312	39,312	39,3
2004 Bank of Astoria Refinancing	47,250	48,664	47,371	-	,	
2006 Wells Fargo Capital Improvement Lo	26,999	28,268	29,597	_	-	-
PRINCIPAL TOTALS	125,567	130,559	133,006	48,674	48,674	48,6
INTEREST EXPENSE						
2016 C/B USNB Refi	-	_	_	261,109	261,109	261,1
SPWF #L95003 - IP Rail Access	3,476	3,080	2,628		-	
SPWF #X03002 - Compost Facility	2,996	2,706	2,405	2,405	2,405	2,4
OEDD #040- 179 Compost Facility	14,451	13,053	11,602	11,602	11,602	11,6
2004 Bank of Astoria Refinancing	7,485	6,071	7,364		-	,-
2006 Wells Fargo Capital Improvement Lo	3,989	2,720	1,391	_	-	
INTEREST EXPENSE TOTALS	32,397	27,630	25,390	275,116	275,116	275,1
ADDITIONAL DEBT EXPENSES						
Loan Fees	_	-	-	_	-	_
Accrued Interest	10,056	_	-	_	-	_
OBDD Loan Deferred Interest	,		_	_	-	_
ADDITIONAL DEBT EXP TOTALS	10,056	-	-	-	-	
DEBT TOTALS	168,020	158,189	158,396	323,790	323,790	323,7
TOTAL ID DECLUDENTS	5 420 527	2.545.2				
TOTAL IP REQUIREMENTS	5,129,537	2,545,375	4,155,160	3,242,560	3,263,560	3,263,5

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**Utilities** Requirements

REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
UTILITIES			3177 32 1		33300	
PERSONAL SERVICES						
PAYROLL						
Salaries - Utilities	127,389	146,256	123,201	82,623	82,623	82,623
Overtime	3,373	2,673	4,500	5,000	5,000	5,000
Accrued Vacation	562	-	1,000	1,000	1,000	1,000
PAYROLL TOTALS	131,324	148,929	128,701	88,623	88,623	88,623
PAYROLL EXPENSES & BENEFITS						
Social Security	9,964	11,339	9,425	10,328	10,328	10,328
Unemployment Insurance	-	-	9,117	-	9,100	9,100
Medical and Dental Insurance	28,261	27,823	26,000	44,998	44,998	44,998
Workers Compensation	80	84	8,008	8,000	8,000	8,000
Retirement	20,706	26,596	19,712	10,328	10,328	10,328
PAYROLL EXPENSE AND BENEFITS TOTALS	59,011	65,842	72,262	73,654	82,754	82,754
TOTAL PERSONAL SERVICES	190,335	214,771	200,963	162,277	171,377	171,377
MATERIALS AND SERVICES						
61370 Credit Card Processing Fees	4	6	25	10	10	10
51510 Maintenance & Supplies	10,475	3,637	25,550	25,900	25,900	25,900
51530 Storm water Maintenance	3,687	841	4,000	4,000	4,000	4,000
51620 Legal Services	-	-	-	1,000	1,000	1,000
51650 Equipment Rental	-	-	500	1,000	1,000	1,000
51680 Safety Supplies	88	200	200	200	200	200
51710 Training/Classes	678	1,099	3,500	3,500	3,500	3,500
52210 Telephone	1,506	1,489	1,600	1,800	1,800	1,800
52220 Electricity	2,601	2,519	3,000	3,300	3,300	3,300
52240 Trip Expense	842	422	1,000	1,000	1,000	1,000
52270 Licenses/Dues/Fees/Permits	3,630	3,229	6,000	6,000	6,000	6,000
52330 Testing Costs	15,235	6,758	16,500	16,500	16,500	16,500
52440 Insurance	10,729	9,680	12,000	12,000	12,000	12,000
52490 Vehicle Fuel	3,996	2,679	4,000	4,000	4,000	4,000
52520 Water	100,273	105,648	110,000	115,000	115,000	115,000
52730 Meeting Expenses	-	428	-	, <u>-</u>	-	
2300 Garbage Services	805	1,433	1,620	2,100	2,100	2,100
52710 Contractual Services	-	-	5,000	5,000	5,000	5,000
52525 Water (Port Usage)	-	-	1,790	2,940	2,940	2,940
52530 Sewer (Port Usage)	-	-	1,565	-	-	-
MATERIAL AND SERVICE TOTALS	154,550	140,067	197,850	205,250	205,250	205,250
CAPITAL OUTLAY						
Engineering with City - Sewer	-	-	-	60,000	60,000	60,000
FEMA - Water Loop Connection Contracto	-	225,444	-	-		-
CAPTAL OUTLAY TOTALS	-	225,444	-	60,000	60,000	60,000
LONG TERM DEBT						
PRINCIPAL	_					
Safe Drinking Water Loan #S01009	7,831	8,152	8,487	-	-	-
2004 Bank of Astoria Refinancing	12,425	18,044	17,565	-	-	-
2006 Wells Fargo Capital Improvement Lo: PRINCIPAL TOTALS	12,791 33,047	13,392 39,588	14,021 40,073	-	-	-
INTEDECT EVDENCE	·	•				-
INTEREST EXPENSE 30480 2016 C/B USNB Refi	-	-	-	9,457	9,457	9,457
Safe Drinking Water Loan #S01009	5,001	4,679	4,344	-	-	-
2004 Bank of Astoria Refinancing	7,970	2,251	2,730	-	-	-
2006 Wells Fargo Capital Improvement Lo	1,890	1,288	659	_	_	_
2000 Well's Fargo Capital Improvement Lor	-,	2,200				

	Adopted	Actual	Adopted	Proposed	Approved	Adopted
REQUIREMENTS	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
UTILITIES						
ADDITIONAL DEBT EXPENSES						
Accrued Interest	5,312	-	-	-	-	-
ADDITIONAL DEBT EXP TOTALS	5,312	-	-	-	-	-
DEBT TOTALS	53,220	47,807	47,806	9,457	9,457	9,457
TOTAL UTILITIES REQUIREMENTS	398,105	628,089	446,619	436,984	446,084	446,084

Railroad Requirements

**GENERAL FUND** 

<u> </u>	ENERAL FUND						
RE	EQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
R/	AILROAD						
	ERSONAL SERVICES						
PA	AYROLL						
60010 Po	ort Director	-	11,053	-	-	-	-
60010 Pr	oject Coordinator	-	6,184	-	-	-	
60010 Ac	counting Assistant	-	1,767	-	_	_	-
	Supervisor	-	3,229	-	-	-	_
60010 RR		22,151	· -	22,583	33,035	33,035	33,035
60020 Ov	vertime	77	500	200	500	500	500
PA	AYROLL TOTALS	22,228	22,733	22,783	33,535	33,535	33,535
							·
PA	AYROLL						
SU	JBJECT TO RR RETIREMENT						
60010 Ma	aintenance	2,209	4,138	2,869	-	-	-
60010 Op	perations Manager	5,701	5,152	5,331	4,992	4,992	4,992
60150 Ac	crued Vacation	728	1,850	500	-	-	-
PA	AYROLL TOTALS	8,638	11,140	8,700	4,992	4,992	4,992
	AYROLL EXPENSES & BENEFITS						
	ocial Security	2,239	1,739	1,728	4,753	4,753	4,753
	nemployment .	-	864	1,671	1,600	1,600	1,600
	edical/Dental/Life/Disability Insurance	8,050	8,201	8,400	12,705	12,705	12,705
	RS Retirement	3,288	3,410	3,613	5,704	5,704	5,704
	nemployment Insurance - RUI - RR	-	1,115	607	1,100	1,100	1,100
	orkers Compensation - RR Admin	-	200	533	-	-	-
	orkers Compensation - RR	-	1,137	1,468	1,500	1,500	1,500
	etirement - Tier I - RR Admin	605	1,236	1,000	1,000	1,000	1,000
	etirement - Tier II - RR Admin	957	1,486	1,000	1,000	1,000	1,000
PA	AYROLL EXPENSE AND BENEFITS TOTALS	15,140	19,388	20,020	29,362	29,362	29,362
TO	OTAL PERSONAL SERVICES	46,006	53,261	51,503	67,888	67,888	67,888
	ATERIAL CAND CERVICES						
	ATERIALS AND SERVICES			1 000	1 200	1 200	4 200
	egetation Control edit Card Processing	-	- 454	1,000	1,200	1,200	1,200
	aintenance & Repairs	60	154	60	50	50	50
	•	16,026	50,850	10,000	10,000	10,000	10,000
61550 Ca		17,338	10,502	15,000	15,000	15,000	15,000
	onsultants/Lobbying	15,563	21,733	45.000	45.000	45.000	-
61760 Ta	gal Services	31,085	7,111	15,000	15,000	15,000	15,000
		97,650	77,850	95,000	95,000	95,000	95,000
	nd Rent for Repeater	2,400	2.000	- 2.000	2 500	-	-
62220 Ele		2,484	2,858	3,000	3,500	3,500	3,500
	tenses, Fees, Dues, Sub.	1,041	1,652	2,000	2,000	2,000	2,000
	iscellaneous	400	10,000	100	100	100	100
62440 Ins		765	16,080	16,000	16,000	16,000	16,000
	ntractual Services ATERIAL AND SERVICE TOTALS	37,873	318,648 517,438	40,000	40,000	40,000	40,000
	APITAL OUTLAY	222,684	517,438	197,160	197,850	197,850	197,850
	APTAL OUTLAY TOTALS	-		-			
				· -			
LO	ING TERM DEBT						
PR	RINCIPAL						
20	02 Refunding Obligation - US Bank	57,600	57,600	64,000	-	-	-
20	04 Bank of Astoria Refinancing	41,410	42,649	41,516	-	-	-
OB	BDD Payroll Loan C2008004	3,356	3,498	3,637	3,637	3,637	3,637
20	06 Wells Fargo Capital Improve Loan	22,957	22,957	24,036	-	-	•
	·	•	•				

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REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
	2027 23	2015-10	2010-17	2017-10	2017-10	2017-10
RAILROAD	1/2 N. P. C.	William La	Store .	NEW TO		
PRINCIPAL TOTALS	125,323	126,705	133,189	3,637	3,637	3,63
INTEREST EXPENSE						
2016 C/B USNB Refi	-	-	-	11,747	11,747	11,74
2002 Refunding Obligation - US Bank	6,080	7,840	6,400	-	-	-
2004 Bank of Astoria Refinancing	6,560	5,321	6,454	-	-	-
OBDD Payroll Loan C2008004	3,139	2,997	2,858	2,858	2,858	2,85
2006 Wells Fargo Capital Improve Loan	2,209	2,210	1,130	-	-	-
INTEREST EXPENSE TOTALS	17,988	18,367	16,842	14,605	14,605	14,60
ADDITIONAL DEBT EXPENSES						
Miscellaneous Banking/Loan Fees	640	640	640	-	-	-
Amortization Expense	2,134	-	-	-	-	_
Accrued Interest	7,411	-	-	-	-	-
ADDITIONAL DEBT EXP TOTALS	10,185	640	640	-	-	_
DEBT TOTALS	153,496	145,712	150,671	18,242	18,242	18,24
TOTAL RAILROAD REQUIREMENTS	422,186	716,411	399,334	283,980	283,980	283,98

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Museum Requirements

**GENERAL FUND** 

	REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
	NAST MUSEUM						
	PERSONAL SERVICES						
	PAYROLL						
60010	Museum Salaries	65,750	221,541	221,820	358,063	319,089	319,089
60020	Overtime	1,663	5,854	4,000	5,000	5,000	5,000
60150	Accrued Vacation	99	-	500	1,000	1,000	1,000
	PAYROLL TOTALS	67,511	227,394	226,320	364,063	325,089	325,089
	PAYROLL EXPENSES & BENEFITS						
	Social Security	37,505	17,406	16,969	44,758	39,428	39,428
	Unemployment Insurance	-	-	16,415	16,000	16,000	16,000
	Medical and Dental Insurance	6,709	46,728	35,800	49,627	49,627	49,627
	Workers Compensation	63	215	14,418	15,000	15,000	15,000
60140	Retirement	-	22,981	35,491	53,709	47,313	47,313
	PAYROLL EXPENSE AND BENEFITS TOTALS	44,277	87,330	119,094	179,095	167,368	167,368
	TOTAL DEDCOMAL CERMINES	444 700					
	TOTAL PERSONAL SERVICES	111,789	314,724	345,414	543,158	492,457	492,457
	MATERIALS AND SERVICES						
62740	Cost of Goods (inventory)	30,000	22,630	150,000	75,000	75,000	75,000
	Cost of Goods (café)	40,000	49,537	100,000	50,000		
	Cost of Goods (catering)	1,000	45,337		-	50,000	50,000
	Telephone		2 020	8,000	5,000	5,000	5,000
	Utilities - electricity	2,100	2,920	3,000	4,200	4,200	4,200
	Taxes & Licenses	6,000	21,280	30,000	24,000	24,000	24,000
		1,500	705	9,000	6,000	6,000	6,000
	Dues & Subscriptions	1,500	-	- 0.000	12.000	42.000	40.000
	Credit Card Fees	8,000	10,111	8,000	12,000	12,000	12,000
	Dues & Subscriptions	1,500	- 1 400	45.000	-	-	-
	Museum Exhibits	5,000	1,402	15,000	20,000	20,000	20,000
91210	Maintenance & Supplies	15,000	16,600	30,000	30,000	30,000	30,000
C277F	Depreciation	2,000	-	-	-	-	
	Special Event Expenses	7,500	1,566	10,000	12,000	12,000	12,000
	Damaged Goods	1,000	-	1,000	1,000	1,000	1,000
	Rental Expenses	500	150	500	500	500	500
	Fuel, Oil, Propane & Grease	3,000	3,853	7,500	5,920	5,920	5,920
	Travel	6,000	169	1,000	1,000	1,000	1,000
61620	_	5,000	455	7,000	7,000	7,000	7,000
61/10	Employee Development / Training	1,000	59	4,000	4,000	4,000	4,000
	Computer Services - Consulting	5,000	-	-	5,200	5,200	5,200
	Advertising and Promotions	6,000	11,942	20,000	25,000	25,000	25,000
	Consultants	5,000	1,431	10,000	10,000	10,000	10,000
	Penny Machine Expense	-	-	750	1,500	1,500	1,500
	Garbage	-	2,087	-	4,050	4,050	4,050
	Water	-	-	2,475	3,600	3,600	3,600
62530	Sewer	-	-	2,020	2,100	2,100	2,100
	MATERIAL AND SERVICE TOTALS	153,600	146,896	419,245	309,070	309,070	309,070
	CAPITAL OUTLAY						
	Lighting	-	_	_	30,000	30,000	30,000
	Equipment	-	-	10,000	30,000	30,000	30,000
	CAPTAL OUTLAY TOTALS	<u> </u>	-	10,000	30,000	30,000	30,000
				22,380	,200	20,000	00,000
	LONG TERM DEBT PRINCIPAL						

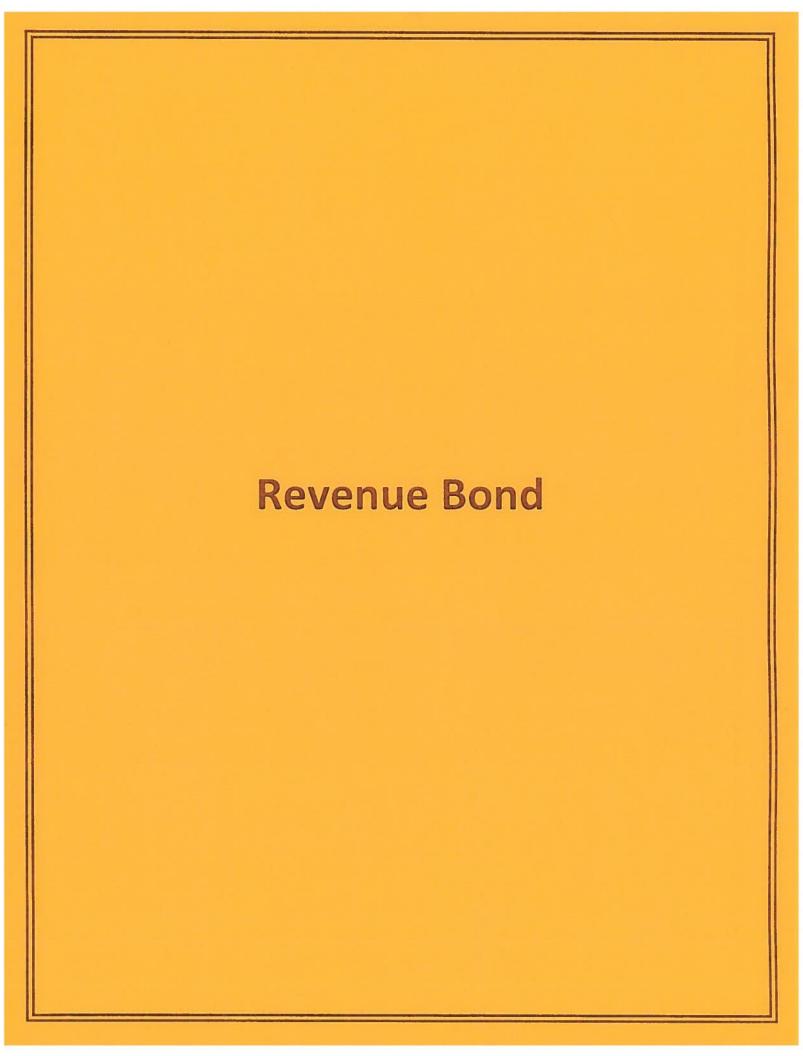
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GENERAL FUND						
	Adopted	Actual	Adopted	Proposed	Approved	Adopted
REQUIREMENTS	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
NAST MUSEUM						7.8.08
INTEREST EXPENSE						
INTEREST EXPENSE TOTALS	-	•	-	-	-	
ADDITIONAL DEBT EXPENSES						
ADDITIONAL DEBT EXP TOTALS	-	-	-	-	-	-
DEBT TOTALS		-	-	-	•	-
TOTAL MUSEUM REQUIREMENTS	265,389	461,620	774,659	882,228	831,527	831,527

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Digester Requirements

REQUIREMENTS	Adopted 2014-15	Actual 2015-16	Adopted 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18
DIGESTER		Star U Styl				10000
PERSONAL SERVICES						
PAYROLL						
60010 Salaries - Digester	144,515	106,810	49,505	_	-	_
60020 Overtime	1,543	6,108	1,500	-	-	-
60150 Accrued Vacation	284	-	-	-	-	-
PAYROLL TOTALS	146,341	112,918	51,005	-	-	-
DAVOOLI EVOCAICE & DENIETIE						
PAYROLL EXPENSES & BENEFITS 60100 Social Security	11,173	8,868	3,787			
60110 Unemployment Insurance	11,175	0,000	3,663	_	-	-
60120 Medical and Dental Insurance	53,550	43,278	14,600	_	_	_
60130 Workers Compensation	89	74	3,218		_	-
60140 Retirement	18,898	18,898	7,921	-	-	-
PAYROLL EXPENSE AND BENEFITS TOTA	83,710	71,117	33,189		-	-
TOTAL PERSONAL SERVICES	230,051	184,035	84,194	-	•	-
MATERIALS AND SERVICES						
61370 Credit Card Processing Fees	39	295	100	-	_	_
61510 Maintenance & Supplies	233,894	101,977	50,000	25,000	25,000	25,000
61620 Legal Services	1,807	3,540	7,500	7,500	7,500	7,500
61650 Equipment Rental	4,555	3,340	12,000	1,000	1,000	1,000
61680 Safety Supplies	261	170	-	-	-	-
61765 Wheeling Charges	38,331	42,570	45,000	36,000	36,000	36,000
62210 Telephone	2,482	2,175	550	30,000	30,000	30,000
62220 Electricity	65,975	68,854	18,000	36,000	36,000	36,000
62240 Trip Expense	-	102	-	30,000	-	-
62242 Contracted Transporting Charge	842,002	568,150	_	_	_	_
62270 Licenses/Dues/Fees/Permits	14,465	15,725	10,000	25,000	25,000	25,000
62300 Garbage Service	1,220	1,220	345	-	-	25,000
62310 Miscellaneous	-	-,	500	_		_
62330 Testing Costs	200	513	500	_	_	
62440 Insurance	12,279	7,886	15,000	15,000	15,000	15,000
62490 Maintenance Fuel	12,470	21,573	5,000	5,000	5,000	5,000
62710 Contracted Services	82,247	35,883	105,000	75,000	75,000	75,000
Water	-,-,-	-	3,545	3,500	3,500	3,500
Sewer	_	_	2,560	2,500	2,500	2,500
MATERIAL AND SERVICE TOTALS	1,312,227	870,631	275,600	231,500	231,500	231,500
CAPITAL OUTLAY  Equipment	12,753					
FEMA Funded - Digester Upgrade Contra	31,962	201	-	-	-	-
CAPTAL OUTLAY TOTALS	44,715	201	-			
	,					·
LONG TERM DEBT						
PRINCIPAL	14.004	14.004	45.550			
2002 Refunding Obligation - US Bank PRINCIPAL TOTALS	14,904 14,904	14,904 14,904	16,560 16,560		-	
PRINCIPAL TOTALS	14,304	14,504	10,300			-
INTEREST EXPENSE						
80480 2016 C/B USNB Refi	-	-	-	41,577	41,577	41,577
2002 Refunding Obligation - US Bank	1,573	2,029	1,656	-	-	
INTEREST EXPENSE TOTALS	1,573	2,029	1,656	41,577	41,577	41,577
ADDITIONAL DEBT EXPENSES						
Loan Fees	166	166	166	_	_	
Accrued Interest	-	-	-	-	-	-
ADDITIONAL DEBT EXP TOTALS	166	166	166	-	-	-
					-	
DEBT TOTALS	16,643	17,099	18,382	41,577	41,577	41,577
TOTAL DIGESTER REQUIREMENTS	1,603,636	1,071,966	378,176	273,077	273,077	273,077
	_,	-,,	2.0,270	,,,,,		273,077



REVENUE BOND FUND						
	Adopted	Adopted	Adopted	Proposed	Approved	Adopted
Resources	2014-15	2015-16	2016-17	2017-18	2017-18	2017-18
Working Capital (accrual basis)	92,605	92,605	92,605	-	H	(-1)
Previously Levied capital estimated	-	-	#1	-	=	-
Interest	25	25	€.	2	H	-
Transferred IN, from other funds	66,000	66,000	67,000	5.	=	-
				-	*	- 1
Total Resources, except taxes to be levied	158,630	158,630	159,605	-	<b>=</b>	~ :
Taxes estimated to be received	-	-	9.4	2	일	=
Taxes collected in year levied	-	-	-	8	9	-
TOTAL RESOURCES	158,630	158,630	159,605	=	-	
Requirements						
Principal Payment - Dec	50,000	50,000	55,000	₩	9	=
Interest Payments - Dec	7,303	7,303	4,613	T.:		
Interest Payments - June	6,022	6,022	3,203	-	-	-
Annual Administration Fee	1,000	1,000	1,000	-	-	
Amortization	1,495	1,495	1,495	-	2	9
Accrued Interest	1,435	1,435	1,435	8	*	
Ending Balance (prior years)						
UNAPPRORIATED ENDING FUND	91,375.00	91,375.00	92,859.37	-	-	2
TOTAL REQUIREMENTS	158,630	158,630	159,605	-	-	

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